

# City of Garden Grove



# BUDGET

2009 - 2010



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City of Garden Grove

# BUDGET

## 2009 - 2010

### City Council

William J. Dalton  
Mayor

Steven R. Jones  
Mayor Pro Tem

Dina Nguyen  
Council Member

Bruce A. Broadwater  
Council Member

Andrew Do  
Council Member

### City Officials

Matthew J. Fertal  
City Manager

Kingsley Okereke  
Finance Director

### Budget Development

Michael J. McClellan  
Deborah A. Powell  
Janet J. Chung

### Publication

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# CITY OF GARDEN GROVE

William J. Dalton  
*Mayor*

Steven R. Jones  
*Mayor Pro Tem*

Dina Nguyen  
*Council Member*

Bruce A. Broadwater  
*Council Member*

Andrew Do  
*Council Member*

August 2009

Garden Grove City Council  
Garden Grove, CA

Honorable Mayor and Members of the City Council:

Attached is the 2009-10 budget for the City of Garden Grove. The budget includes revenues and expenditures for the General and other basic funds: Agency, Water, Housing Authority, Grants, Special Assessment Districts (Main Street, Street Lighting, and Parking), Sanitary District, City-owned Mobile Home Parks, and the current year Capital Improvement Program.

## GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The 2009-10 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

### *Community Vision*

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

### *Guiding Principles*

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition: Falling home prices, tight credit, shrinking equity values, factory slowdowns, and job losses delivered a severe blow to the national and California economies in 2008. Consumer and business spending, the core of both economies, plunged during the year. Despite efforts by the U.S. Treasury, the Federal Reserve, Congress and the White House to stimulate the national economy and free up credit in 2008, credit remained less available and economic output continued to fall. In late 2008, the committee of economists that officially dates the troughs and peaks of the national economy determined the U.S. was in recession.

The outlook for the national and California economies is for negative growth in 2009, weak growth in 2010 and slightly better growth in 2011. The California and national economies entered 2009 with very little, if any momentum. As a result, both economies are still very weak. In order to balance its budget, the State made significant cuts to local government, including borrowing \$2.5 million from Garden Grove and taking \$7.9 million from the City's Redevelopment Agency. Although, the economic forecast projects a recovery from the recession will begin next year, the recovery is expected to be slow. Housing prices are still expected to decline through the end of the year and another year of job losses is also anticipated.

As the economic situation deteriorated throughout California and the nation, the local economy also worsened. Garden Grove's revenues (sales tax, business tax, interest, and building permits) began a sharp decline creating a serious structural budget deficit. Last fall, as the economic situation became more severe, immediate measures were implemented within the City organization to bring spending in line with declining revenues. These measures included a freeze on hiring, lock-down on expenditures (e.g., vehicle/equipment purchases, building improvements, travel, conferences, various contractual and commodity items), and the development of a 3-Year Financial/Budget Implementation Plan. The plan articulates the City's budget cost reduction and revenue strategies designed to ride out the economic recession, and bring the City's structural budget deficit under control.

The City's 3-Year Budget Implementation Plan focuses on a range of temporary and permanent cost reduction initiatives, economic development and revenue generation priorities, and the use of fiscal reserves to be implemented over the next three fiscal years. Addressing the situation over a three year approach, will allow the City to continue to provide critical services to the public while helping the City Council achieve goals for public safety, improved transportation infrastructure, park improvements and enhanced long-term financial stability for the City. During this difficult and uncertain time, all revenues and expenditures will be closely monitored and appropriate adjustments will be made to ensure the City's financial health and stability. The first year of the 3-year plan is reflected in the FY 2009-10 budget.

- Balanced Budget: The 2009-10 budget is balanced and includes all currently provided basic services. The basic operating budget of \$88.8 million and capital budget of \$6.0 million was balanced using a projected General Fund balance carry-over from 2008-09 of approximately \$3.6 million and \$6.7 million in reserves. This budget reflects implementation of the first year of the City's 3-Year Budget Plan, including \$8.9 million in cost reduction initiatives to address the decline in City revenues resulting from the national economic crisis.

### 2009-10 BASIC FUND BUDGET

The FY 2009-10 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

A General Fund balance, projected at \$3.6 million, from fiscal year 2008-09 along with the use of \$6.7 million in reserves has facilitated the balancing of the 2009-10 budget. As a result of the fund balance and use of reserves, the budget provides for:

- requisite operational funding for Public Safety programs,
- reasonable Public Works operations to effectively maintain City infrastructure,
- requisite funding for all City operations including necessary inflation adjustments.

The budget also reflects the following cost savings initiatives:

- No salary increases/adjustments in all employee contracts
- Elimination/defunding of vacant positions
- Continued hiring freeze/forced labor lapse
- Cut contractual and other expenditures
- Deferred items (e.g., vehicle and equipment purchases, building improvements)

Maintaining the strategies outlined in the City's 3-Year Budget Implementation Plan will allow the City to weather these uncertain economic times while providing quality services and maintaining fiscal strength.

### NON-BASIC FUND BUDGETS

Water: The FY 2009-10 Water Services budget totals \$29.5 million and provides for the production and delivery of water throughout the City, replacement and refurbishment of water related infrastructure and equipment as needed, and the construction of new or enhanced water services necessitated by new development and existing infrastructural deficiencies. The adoption of a Water Financial Plan and new water rates in June 2007 enabled the adopted FY 2009-10 balanced budget. However, additional rate adjustments have been determined necessary to sustain future operations due to the projected impact of higher costs of purchased water and drought requirements. Resources are allocated to continue the implementation of the Water Financial Plan including replacing defective components of the water system, construction of the Fire Flow Deficiency Main Replacement Project and design of the natural gas engine replacement for the Westhaven Pump Station.

Agency for Community Development: The City is proceeding with its goal of improving and revitalizing all segments of the Garden Grove community. The Agency for Community Development is the primary vehicle for these efforts. Goals for the Agency's activities this year include continuing to implement the International West Master Plan; assisting in the development and expansion of new hotels, with focus on expansion of the Embassy Suites Hotel; negotiating and implementing a Disposition and Development Agreement for the McWhinney Water Park Hotel on the west side of Harbor Boulevard, developing site plans and entitlements for the commercial/residential mixed-use project for the Brookhurst Triangle, located at Brookhurst Street and Garden Grove Boulevard; and continuing to explore development opportunities for the Century Triangle, located at Century Boulevard and Garden Grove Boulevard. The total FY 2009-10 Agency budget of \$38 million includes the Community project area, Buena Clinton and Housing Set-Aside, provides funding for the acquisition of the Brookhurst Triangle properties and property acquisitions in the Central Hub area.

Housing Authority: The Housing Authority, which provides rental assistance to about 2,337 families, has continued to maintain a high lease-up rate. The goals of 2009-10 include maximizing the Authority's resources to assist those in need, including coordination with other City departments, County agencies, and community non-profit organizations. This year, the Housing Authority's rent will be partially paid out of the Agency's Low and Moderate Income Housing (20% Set-Aside) Fund.

Garden Grove Sanitary District: The District provides trash collection and sewer services to all of Garden Grove, as well as to neighboring unincorporated areas. In addition, the District provides sewer services to a small area consisting of unincorporated land and a portion of the City of Fountain Valley. The Sanitary District is funded sufficiently through its own property taxes and user fees revised in FY 2005-06. The total FY 2009-10 budget for Solid Waste is \$8.5 million, which provides for the cost of the service contract with Garden Grove Disposal, administration, and operating and landfill reserves. The Sewer budget for the 2009-10 fiscal year amounts to \$15.9 million, and provides for service main improvements and replacements, and other services consistent with the adopted 2006 financial and systems renovation plan.

#### SUMMARY

During the past year, the nation has undergone significant financial hardship, including job cuts, sales drops, depressed housing markets, factory slowdowns and tight credit availability. All of these factors have impacted the City's current financial position. Additionally, the State will borrow \$2.5 million in property tax revenues from the City and take \$7.9 million from the Redevelopment Agency in FY 2009-10 to balance its budget.




The City is now experiencing a structural budget deficit, resulting from sharply reduced revenues. To ensure the financial health and stability of the organization it is vital that the gap between revenues and expenditures be closed. To this end, a plan to address and resolve the issue over a 3-year timeframe has been developed. This budget reflects implementation of the first year of the 3-Year Budget Plan, including \$8.9 million in cost reduction initiatives and the use of \$6.7 million in reserves. Addressing the situation over a three year approach, will allow the City to continue to provide critical, front-line services to the public while helping the City Council achieve goals for public safety, improved transportation infrastructure, park improvements and enhanced long-term financial stability for the City.

For now, the City is in a stable financial position. However, the uncertainty regarding the depth and duration of the current economic situation has cast doubt about the level of City revenues expected next year and in the future. In addition, the State recently approved a budget that included borrowing and taking of City revenues. For these reasons, the City's Budget Implementation Plan focuses on a range of temporary and permanent cost reduction initiatives, economic development and revenue generation priorities, and the use of fiscal reserves to be implemented over the next three fiscal years. During this time, all revenues and expenditures will be closely monitored and appropriate adjustments will be made.

As in past years, we will strive to strengthen the City's financial condition through planning, effective management, and expanding the City's economic base through aggressive redevelopment, economic development and active pursuit of State, federal and local grant funds.

Sincerely,

A handwritten signature in black ink that reads "Matthew Fertal". The signature is written in a cursive, flowing style.

MATTHEW J. FERTAL  
City Manager

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# **Organizational Mission, Vision, Guiding Principles and Goals**

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# ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

## Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

## Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year-and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

## Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community. The Guiding Principles were approved by the Garden Grove City Council in March 2005.

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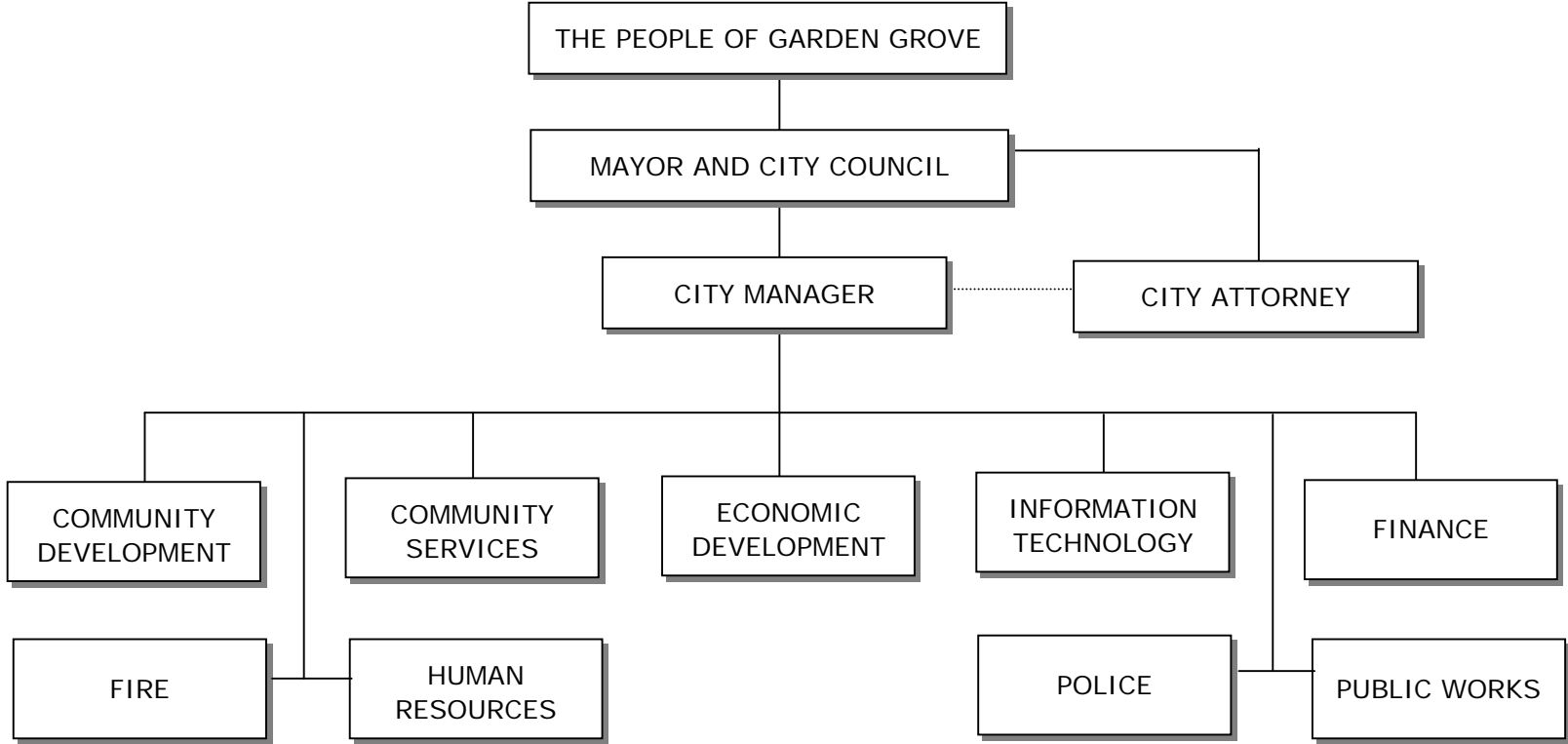
## Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Manager, Department Directors, and Division Managers, based upon direction from the City Council, have established the following organizational goals.

1. Pursue opportunities for enhanced economic development and financial stability, including attracting and retaining a prosperous business community.
2. Implement the first year of a three-year budget implementation plan to reduce costs and increase organizational efficiency.
3. Devote efforts to identify projects best suited and most eligible to receive funding through the American Recovery and Reinvestment Act of 2009 (Federal Economic Stimulus).
4. Continue to develop the City workforce as a highly-skilled, creative, cooperative, trusting team.

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# City of Garden Grove



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# Budget Summaries

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**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2007-08 (Actual)	2008-09 (Budget)	2008-09 (Projected)	2009-10 (Budget)
<b><u>BASIC CITY REVENUE FUNDS</u></b>				
<b><u>GENERAL PURPOSE FUNDS</u></b>				
Sales Tax	\$ 19,780	\$ 19,000	\$ 16,000	\$ 16,500
Property Tax				
- General	11,922	12,240	12,240	12,490
- Paramedics	2,570	2,550	2,550	2,600
Property Transfer Tax	330	300	350	350
Motor Vehicle Tax	14,011	12,000	14,200	11,300
Franchises	2,337	2,450	2,450	2,500
Bldg. Permits & Other Fees	1,686	1,500	1,100	1,000
Deferred Municipal Support	4,436	4,609	4,609	5,005
Hotel Visitors Tax	10,552	11,000	10,500	10,500
Business Tax	2,390	2,390	2,100	2,100
Other Income	3,340	2,760	2,760	2,815
Traffic Fines	1,068	1,000	1,000	1,000
Parking Fines	914	980	980	1,010
Reimbursement Agreement	240	240	240	240
Interest	2,457	1,500	1,200	1,000
Grant OH Support	101	34	34	68
Street Repair/Loan Payback	0	2,700	2,700	2,700
Sports Facility Income	80	70	70	70
Land Sales	50	2,700	1,100	0
Total General Purpose Fund	<u>78,264</u>	<u>80,023</u>	<u>76,183</u>	<u>73,248</u>
<b><u>MISCELLANEOUS FUNDS</u></b>				
Gas Tax	1,836	2,150	2,000	2,000
Gas Tax 2105	1,082	1,150	1,150	1,000
State-Traffic Congestion Relief	0	600	1,180	404
Golf Course Operations	595	600	600	600
City Partnerships	100	0	0	N/A
Hotel Visitors Tax Sharing	2,121	2,300	2,300	2,200
Self-Supporting Recreation	631	600	600	600
Police Seizure	61	20	20	20
Traffic Offender Impound Fees	63	50	50	50
Red Light Enforcement	774	1,077	1,000	1,000
Certificate Of Participation	2	N/A	N/A	N/A
Total Miscellaneous Funds	<u>7,265</u>	<u>8,547</u>	<u>8,900</u>	<u>7,874</u>
TOTAL BASIC OPERATIONAL REVENUE	85,529	88,570	85,083	81,122
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>				
State Bonds Prop. 1B AB 1266	2,779	2,700	2,700	2,869
Cultural Arts	44	50	50	50
Park Fees	296	50	50	50
Drainage Fees	129	75	75	75
Traffic Mitigation Fees	170	250	250	250
Measure M	2,241	1,800	1,800	1,500
Development Agreement Fees	186	100	100	100
Total Construction Funds (Capital)	<u>5,845</u>	<u>5,025</u>	<u>5,025</u>	<u>4,894</u>
TOTAL BASIC CITY FUNDS	<u>\$ 91,374</u>	<u>\$ 93,595</u>	<u>\$ 90,108</u>	<u>\$ 86,016</u>

**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2007-08 (Actual)	2008-09 (Budget)	2008-09 (Projected)	2009-10 (Budget)
<b><u>GRANT REVENUE FUNDS</u></b>				
Public Safety/Augmentation	\$ 743	\$ 525	\$ 525	\$ 550
CDBG/Home/ADDI/ESG	12,556	3,716	3,716	3,850
Misc. Operational Grants	1,976	2,126	2,126	2,279
Misc. Capital Grants	<u>5,459</u>	<u>10,875</u>	<u>10,875</u>	<u>10,368</u>
<b>TOTAL GRANT FUNDS</b>	<b>\$ 20,734</b>	<b>\$ 17,242</b>	<b>\$ 17,242</b>	<b>\$ 17,047</b>
<b><u>MOBILE HOME PARK FUNDS</u></b>				
Emerald Isle MHP	971	907	907	909
Bahia Village MHP	1,800	1,563	1,563	1,643
Travel Country RV	<u>428</u>	<u>350</u>	<u>350</u>	<u>245</u>
<b>TOTAL MOBILE HOME PARK FUNDS</b>	<b>3,199</b>	<b>2,820</b>	<b>2,820</b>	<b>2,797</b>
<b><u>SPECIAL ASSESSMENT FUNDS</u></b>				
Street Lighting	1,314	1,310	1,310	1,318
Main Street	37	35	35	33
Park Maintenance	<u>690</u>	<u>700</u>	<u>700</u>	<u>700</u>
<b>TOTAL SPECIAL ASSESSMENTS</b>	<b>2,041</b>	<b>2,045</b>	<b>2,045</b>	<b>2,051</b>
<b><u>WATER ENTERPRISE FUNDS</u></b>				
Water Revenue	<u>26,050</u>	<u>42,695</u>	<u>28,303</u>	<u>29,402</u>
<b>TOTAL WATER FUNDS</b>	<b>26,050</b>	<b>42,695</b>	<b>28,303</b>	<b>29,402</b>
<b><u>AGENCY FUNDS</u></b>				
Redevelopment Fund-81	2,060	12,269	1,600	800
Agency Special Fund-81	18,916	18,525	21,500	21,930
Redev./Buena Clinton	38	25	35	25
Agency Spec./Buena Clinton	421	550	420	550
Housing Set Aside	5,293	5,019	5,765	5,870
RDA UBOC Intrim Loan - 011	32,004	0	0	25
2008 Katella Note - 012	<u>2,015</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL AGENCY FUNDS</b>	<b>60,747</b>	<b>36,388</b>	<b>29,320</b>	<b>29,200</b>
<b><u>CABLE CORPORATION FUNDS</u></b>				
Garden Grove Cable Corporation	<u>86</u>	<u>112</u>	<u>112</u>	<u>115</u>
<b>TOTAL CABLE CORPORATION FUNDS</b>	<b>86</b>	<b>112</b>	<b>112</b>	<b>115</b>

**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2007-08 (Actual)	2008-09 (Budget)	2008-09 (Projected)	2009-10 (Budget)
<b><u>HOUSING AUTHORITY FUNDS</u></b>				
Housing Authority	25,490	25,882	25,882	25,910
Housing Authority Mod. Rehab.	52	0	0	0
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	25,542	25,882	25,882	25,910
<b><u>SEWER FUNDS</u></b>				
GGSD/Sewer - Operations	10,079	27,299	9,264	27,780
GGSD/Sewer - Capital	245	0	0	0
GGSD/Sewer - Replacement	10	0	0	0
Cert. Of Part./Series A-2006	730	0	0	0
Sewer Fees	142	213	200	223
<b>TOTAL SEWER FUNDS</b>	11,206	27,512	9,464	28,003
<b><u>SOLID WASTE FUNDS</u></b>				
GGSD/Solid Waste - Operations	7,689	8,354	8,019	8,272
GGSD/Golf Range	109	0	0	0
<b>TOTAL SOLID WASTE FUNDS</b>	7,798	8,354	8,019	8,272
<b>TOTAL ALL FUNDS</b>	<b>\$ 248,777</b>	<b>\$ 256,645</b>	<b>\$ 213,315</b>	<b>\$ 228,813</b>

FY 2009-10

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS  
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 08-09 (ADOPTED)①②	FY 09-10 (BUDGET)②
Fire	\$ 20,546.2	\$ 19,226.8
Police	47,000.6	43,409.3
Subtotal Public Safety	\$ 67,546.8	\$ 62,636.1
City Manager	2,113.1	1,702.8
Finance	3,611.4	3,395.9
Community Development	35,951.5	34,854.9
Public Works	59,343.2	59,651.6
Community Services	5,440.5	5,402.1
City Attorney	754.5	754.4
Human Resources	1,383.2	1,201.9
Economic Development	23,549.8	26,632.2
Information Technology	796.4	721.9
Subtotal Other	\$ 132,943.6	\$ 134,317.7
CITY TOTAL	\$ 200,490.4	\$ 196,953.8

① Excludes Basic Services - Eighth Year Depreciation of the City's Infrastructure.

② Excludes Capital Projects

FY 2009-10  
 BASIC SERVICES BUDGET (\$000)  
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 9,547.2
Use of the General Fund Contingency Reserve		700.0
Transfer from the Development Agreement Fee Fund		500.0
Transfer from the Golf Course Fund		600.0
Transfer from the Vehicle Replacement Fund		1,000.0
Transfer from the PERS Rate Stabilization Reserve		4,000.0
Transfer from the Insurance Fund		1,100.0
Transfer to Agency from Hotel Visitors Tax		(2,200.0)
Estimated FY 09-10 Revenue		
General Fund*	\$ 73,247.9	
Gasoline Tax	3,000.0	
Other Oper. Revenue	<u>9,767.6</u>	
 Total Estimated Revenue		 <u>86,015.5</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 101,262.7

EXPENDITURES

Public Safety Services	\$ (61,169.3)	
Other Basic Services	<u>(27,671.1)</u>	
Subtotal Operational		\$ (88,840.4)
 Capital Projects		 (6,043.8)
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures		 \$ (94,884.2)
 Basic Funds Balance (Gross)		 6,378.5
Less: Restricted Funds Balance		(6,303.7)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 74.8</u>
 <u>NINTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE NOT FUNDED</u>		 (12,216.7)
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (12,141.9)</u>

\* The General Fund was required to transfer \$268.9 to the Self Supporting Recreation Fund.

**FY 2009-10**

**ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT\***

**DEPARTMENT SUMMARIES (\$000)**

ADOPTED FY 09-10	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community Development	Public Works	Community Services	City Attorney	Human Resources	Economic Development	Information Technology	Subtotal Other	City Totals
<b>TOTAL</b>	<b>\$ 19,226.8</b>	<b>\$ 43,409.3</b>	<b>\$ 62,636.1</b>	<b>\$ 1,702.8</b>	<b>\$ 3,395.9</b>	<b>\$ 34,854.9</b>	<b>\$ 59,651.6</b>	<b>\$ 5,402.1</b>	<b>\$ 754.4</b>	<b>\$ 1,201.9</b>	<b>\$ 26,632.2</b>	<b>\$ 721.9</b>	<b>\$ 134,317.7</b>	<b>\$ 196,953.8</b>
Basic Services	19,115.8	42,053.5	61,169.3	1,463.9	2,033.5	2,892.7	14,832.9	3,964.8	754.4	999.2	21.9	707.8	\$ 27,671.1	\$ 88,840.4
Grant Services	111.0	952.1	1,063.1	0.0	0.0	3,392.6	1,588.3	1,279.8	0.0	202.7	0.0	5.0	\$ 6,468.4	\$ 7,531.5
Mobile Home Parks	0.0	0.0	0.0	0.0	0.0	2,150.2	0.0	0.0	0.0	0.0	245.3	0.0	\$ 2,395.5	\$ 2,395.5
Special Assessments	0.0	0.0	0.0	27.2	0.0	0.0	2,074.2	0.0	0.0	0.0	0.0	0.0	\$ 2,101.4	\$ 2,101.4
Water Services	0.0	0.0	0.0	6.7	679.9	29.9	26,778.8	11.5	0.0	0.0	51.1	4.6	\$ 27,562.5	\$ 27,562.5
Agency Services	0.0	403.7	403.7	167.8	27.4	520.0	95.7	19.2	0.0	0.0	26,313.9	4.0	\$ 27,148.0	\$ 27,551.7
Cable Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	115.3	0.0	0.0	0.0	0.0	\$ 115.3	\$ 115.3
Housing Services	0.0	0.0	0.0	10.1	30.0	25,869.5	0.0	0.0	0.0	0.0	0.0	0.5	\$ 25,910.1	\$ 25,910.1
Sewer Services	0.0	0.0	0.0	4.3	255.6	0.0	6,845.7	5.8	0.0	0.0	0.0	0.0	\$ 7,111.4	\$ 7,111.4
Refuse Services	0.0	0.0	0.0	22.8	369.5	0.0	7,436.0	5.7	0.0	0.0	0.0	0.0	\$ 7,834.0	\$ 7,834.0

\* Excludes Capital Projects

**FY 2009-10  
NINTH YEAR DEPRECIATION  
OF CITY'S INFRASTRUCTURE  
DETAIL (\$000)**

Furniture/Equipment	\$ 698.5
Streets	9,093.7
Storm Drain System	1,367.3
Buildings/Park Assets	<u>1,057.2</u>
TOTAL NINTH YEAR DEPRECIATION	<u><u>\$ 12,216.7</u></u>

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# Departmental Budgets

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## **INTRODUCTION**

### **DEPARTMENTAL BUDGETS**

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals      - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.
  
- Organization Chart      - A chart showing the general structure of the department, including the number of authorized personnel.
  
- Budget Detail            - A listing of departmental divisions, including sources of funding and expenditures.

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## CITY MANAGER'S OFFICE

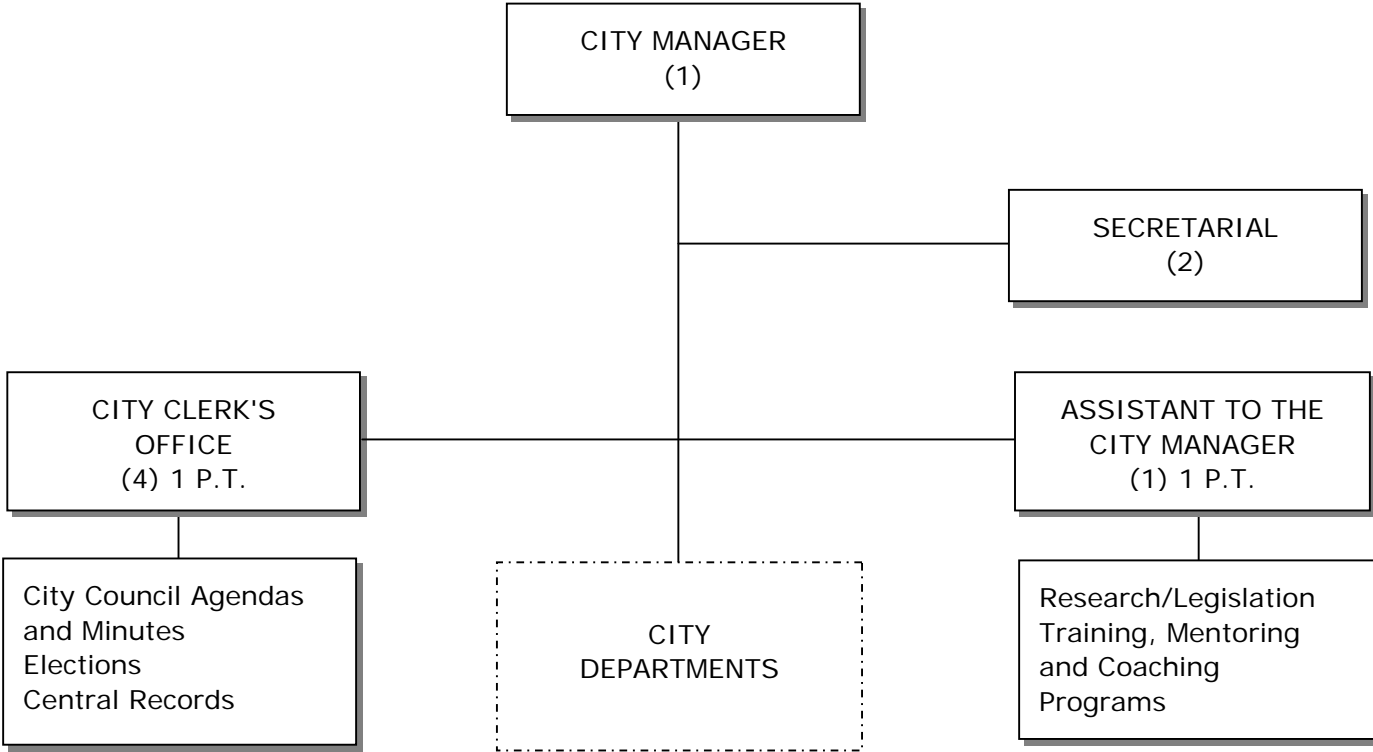
### MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

### 2009-10 GOALS

1. Carry out the policies established by the City Council in an effort to improve the quality of life in Garden Grove.
2. Take the lead to assist City departments in identifying and completing organizational key projects in the ensuing year.
3. Effectively oversee implementation of a three-year budget implementation plan to reduce costs and increase organizational efficiency.
4. Coordinate all City departments to focus efforts toward economic development, including the Brookhurst Triangle and International West.
5. Work closely with City lobbyists to seek local, state and federal funding to augment City resources with specific emphasis on federal economic stimulus opportunities and federal transportation funding for Harbor Boulevard.
6. Maintain an ongoing program for customer service skills and employee professional development.
7. Continue to provide responsive assistance to citizen/public inquiries and concerns.

# City Manager's Office



Total Number of Employees - 10  
Full Time - 8  
Part Time - 2

7/09

# CITY MANAGER

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		09-10	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
				09-10	09-10	Services	Services	09-10	09-10	09-10	09-10	09-10	09-10
<b><u>DIVISIONS</u></b>													
<b>City Council</b>													
0010	City Council	113.4	Redevelop/Hsg./ Sewer/Refuse	90.2					5.9		4.4	0.7	12.2
0011	Council Support	88.5		88.5									
0012	Council Contingency	87.0		87.0									
	Division Total	288.9		265.7					5.9		4.4	0.7	12.2
<u>Detail for Division:</u>													
	Labor	135.4		112.2					5.9		4.4	0.7	12.2
	Contractual Services	124.8		124.8									
	Commodities	18.4		18.4									
	Other	10.3		10.3									
	Capital Outlay												
	Division Total	288.9		265.7					5.9		4.4	0.7	12.2
<b>City Manager</b>													
0020	Management	275.6	Redevelop/St.Ltg.	99.1			27.2		149.3				
0021	Operations	211.6	Redevelop/Hsg/ Sewer/Refuse	185.2					9.3		5.7	0.8	10.6
0022	City Mgr. Projects	22.5	Redevelop	22.0					0.5				
0023	Research/Legislation	255.3		255.3									
0024	Treasurer	1.0		1.0									
0026	Customer Sv. Support	10.2		10.2									
	Division Total	776.2		572.8			27.2		159.1		5.7	0.8	10.6
<u>Detail for Division:</u>													
	Labor	565.5		364.6			27.2		156.6		5.7	0.8	10.6
	Contractual Services	161.6		159.6					2.0				
	Commodities	11.2		10.7					0.5				
	Other	37.9		37.9									
	Capital Outlay												
	Division Total	776.2		572.8			27.2		159.1		5.7	0.8	10.6
<b>City Clerk</b>													
0040	City Clerk	202.9		202.9									
0041	Central Records	190.8		190.8									
0042	Elections/Voter Assist.	114.0		114.0									
	Division Total	507.7		507.7									
<u>Detail for Division:</u>													
	Labor	338.1		338.1									
	Contractual Services	133.4		133.4									
	Commodities	4.4		4.4									
	Other	31.8		31.8									
	Capital Outlay												
	Division Total	507.7		507.7									

# CITY MANAGER

	Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b>Employee Development</b>												
0027 Employee Development	130.0	Redevelop/Sewer/ Water	117.7				6.7	2.8			2.8	
Division Total	<u>130.0</u>		<u>117.7</u>				<u>6.7</u>	<u>2.8</u>			<u>2.8</u>	
<u>Detail for Division:</u>												
Labor	7.8		7.8									
Contractual Services	47.8		42.6				2.8	1.2			1.2	
Commodities	65.4		58.3				3.9	1.6			1.6	
Other	9.0		9.0									
Capital Outlay												
Division Total	<u>130.0</u>		<u>117.7</u>				<u>6.7</u>	<u>2.8</u>			<u>2.8</u>	
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	1,046.9		822.8		27.2			162.5		10.1	1.5	22.8
CONTRACTUAL SERVICES	467.6		460.4				2.8	3.2			1.2	
COMMODITIES	99.4		91.8				3.9	2.1			1.6	
OTHER	88.9		88.9									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>1,702.8</u></u>		<u><u>1,463.9</u></u>		<u><u>27.2</u></u>		<u><u>6.7</u></u>	<u><u>167.8</u></u>		<u><u>10.1</u></u>	<u><u>4.3</u></u>	<u><u>22.8</u></u>
<b>AUTHORIZED POSITIONS FOR DEPARTMENT:</b>												
City Manager	1											
City Clerk	1											
Asst. To City Manager	1											
Admin. Secretary	1											
Deputy City Clerk	1											
Senior Admin. Aide	1											
Principal Office Assistant	2											
TOTAL POSITIONS	<u><u>8</u></u>											



## COMMUNITY DEVELOPMENT DEPARTMENT

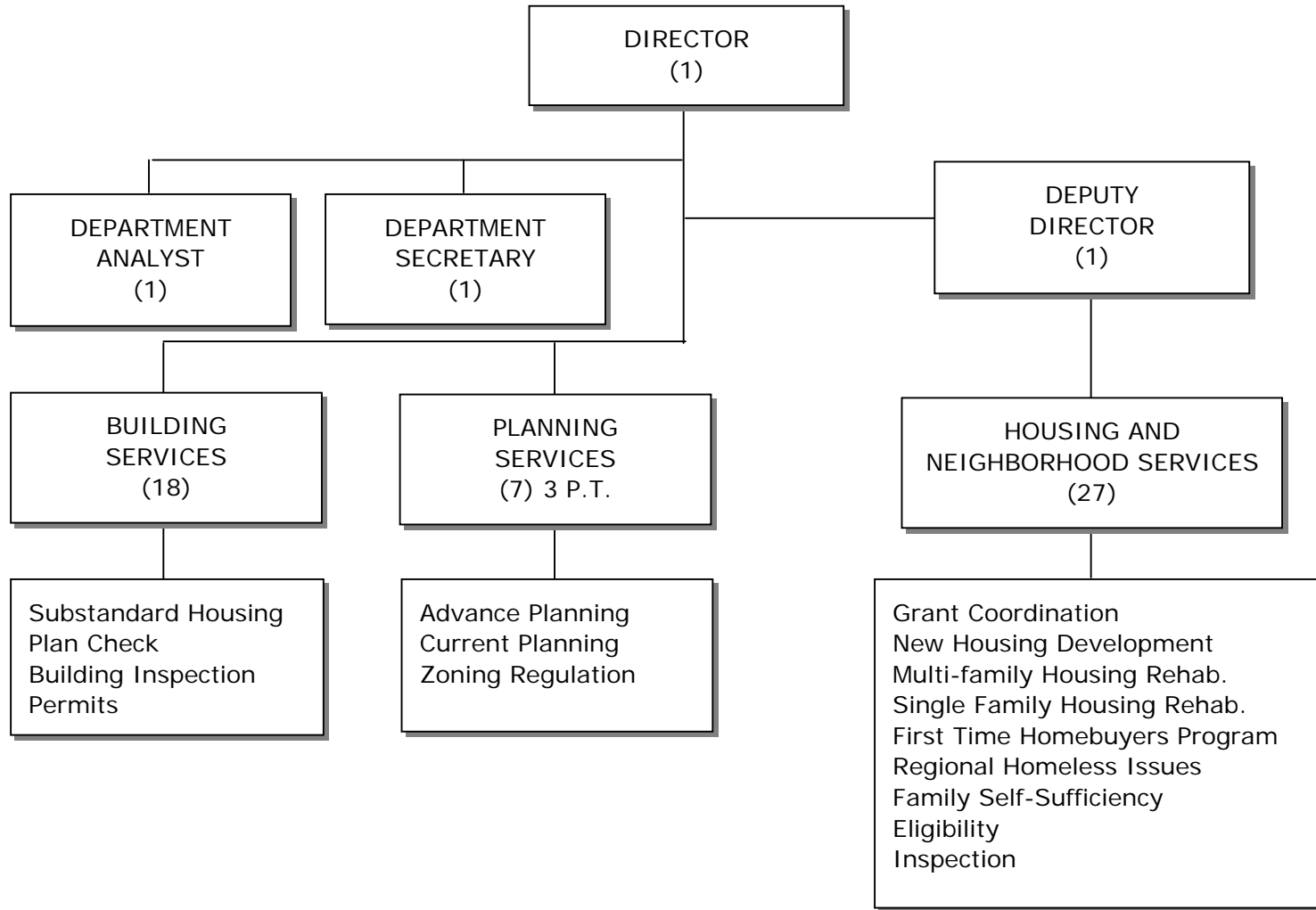
### MISSION

Providing Quality Services Through Creativity and Collaboration.

### 2009-10 GOALS

1. Re-organize Title 9 to make the code more user-friendly.
2. Develop specific plan for the downtown and civic center areas.
3. Complete the 2010-2015 Consolidated Plan for the Use of HUD Funds.
4. Develop vision and carryout entitlements for Brookhurst Triangle.
5. Implement all new programs and projects funded with the City's allocation of American Recovery and Reinvestment Act funds.
6. Maximize opportunities for additional federal funding for the Housing Authority by maintaining its designation as a "High Performing Agency."
7. Provide supportive services to 40 housing participants to assist them toward economic self-sufficiency.
8. Update and revise Building Services policies and procedures to ensure they are user-friendly and up-to-date with current codes and standard construction procedures.
9. Continue to improve communication with the public by providing timely information on the Department's website.

# Community Development



Total Number of Employees - 59  
 Full Time - 56  
 Part Time - 3

## COMMUNITY DEVELOPMENT

		Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b><u>DIVISIONS</u></b>													
<b>Community Development Mgmt.</b>													
2000	Comm. Dev. Mgmt.	451.1	HSA/Housing/Redevelop	182.8					170.0		98.3		
	Division Total	451.1		182.8					170.0		98.3		
<u>Detail for Division:</u>													
	Labor	319.1		85.0					135.8		98.3		
	Contractual Services	1.1		0.2					0.9				
	Commodities												
	Other	130.9		97.6					33.3				
	Capital Outlay												
	Division Total	451.1		182.8					170.0		98.3		
<b>Building Services</b>													
2100	Building Services Mgmt.	147.3		147.3									
2140	Building Abatement	150.2		150.2									
2142	Bldg Abatement CDBG	285.0	CDBG		285.0								
2160	Plan Check/Permits	975.5	Water	945.6				29.9					
2180	Inspection/General	610.0		610.0									
	Division Total	2,168.0		1,853.1	285.0			29.9					
<u>Detail for Division:</u>													
	Labor	1,556.6		1,241.7	285.0			29.9					
	Contractual Services	437.1		437.1									
	Commodities	25.4		25.4									
	Other	148.9		148.9									
	Capital Outlay												
	Division Total	2,168.0		1,853.1	285.0			29.9					
<b>Planning Services</b>													
2300	Planning Commission	6.3		6.3									
2302	Current Planning	388.0		388.0									
2306	Advance Planning	211.6	AQMD	196.6	15.0								
2308	Planning Management	265.9		265.9									
	Division Total	871.8		856.8	15.0								
<u>Detail for Division:</u>													
	Labor	767.9		752.9	15.0								
	Contractual Services	30.9		30.9									
	Commodities	17.8		17.8									
	Other	55.2		55.2									
	Capital Outlay												
	Division Total	871.8		856.8	15.0								

## COMMUNITY DEVELOPMENT

		Total											
		09-10	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b>Neighborhood Improvement</b>													
2700	CDBG Adm./Plan	438.4	CDBG		438.4								
2709	NSP Admin GG	44.3	NSP		44.3								
2710	NSP Admin Westminster	12.8	NSP		12.8								
2711	Homeless Prev. Admin	17.8	Homeless Prev		17.8								
2713	Neigh Imp Campaign	120.0	CDBG		120.0								
2714	HOME Admin.	113.6	HOME		113.6								
2715	Lutheran Social Svc	20.0	CDBG		20.0								
2730	Fair Housing Serv.	32.4	CDBG		32.4								
2732	Sr Hm Imp Grant Prg	50.0	CDBG		50.0								
2733	Comm Senior serv	29.4	CDBG		29.4								
2740	CDBG Indirect	49.1	CDBG		49.1								
2800	Emerald Isle Oper.	915.1	Emerald Isle MHP			915.1							
2801	Bahia Village Oper.	1,235.1	Bahia Village MHP			1,235.1							
2805	Thomas House Shelter	46.7	Emerg. Shelter		46.7								
2806	Lead Paint Testing	14.0	CDBG		14.0								
2810	Mobile Home Rehab	150.0	HSA/Redv						150.0				
2813	Home Imprv Loans	75.0	HSA/Redv						75.0				
2815	Jamboree CHDO	919.3	HOME		919.3								
2818	Multi-Fam Acq/Rehab	102.7	HOME		102.7								
2829	Sec. 108 Refinance	1,033.6	CDBG		1,033.6								
2859	Sr. Home Improv Grant	125.0	HSA/Redv						125.0				
2874	ESG Admin.	5.7	Emerg. Shelter		5.7								
2876	ESG Women Trans. Ctr.	32.8	Emerg. Shelter		32.8								
2877	Interval House Crisis	10.0	Emerg. Shelter		10.0								
	Division Total	5,592.8			3,092.6	2,150.2			350.0				
<u>Detail for Division:</u>													
	Labor	384.8			384.8								
	Contractual Services	1,181.6			411.1	770.5							
	Commodities	27.6			3.7	23.9							
	Other	3,998.8			2,293.0	1,355.8			350.0				
	Capital Outlay												
	Division Total	5,592.8			3,092.6	2,150.2			350.0				
<b>Housing Authority</b>													
4102	Hsg-Admin	2,392.8	Housing								2,392.8		
4103	Family Self Sufficiency	94.1	Housing								94.1		
4104	Hsg-Vouchers HAP	23,284.3	Housing								23,284.3		
	Division Total	25,771.2									25,771.2		
<u>Detail for Division:</u>													
	Labor	2,033.6									2,033.6		
	Contractual Services	160.2									160.2		
	Commodities	35.6									35.6		
	Other	23,541.8									23,541.8		
	Capital Outlay												
	Division Total	25,771.2									25,771.2		

## COMMUNITY DEVELOPMENT

	Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
	09-10		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
	09-10		09-10	09-10	Services	Services	09-10	09-10	09-10	09-10	09-10	09-10
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	5,062.0		2,079.5	684.9			29.9	135.8		2,131.9		
CONTRACTUAL SERVICES	1,810.9		468.3	411.0	770.6			0.9		160.1		
COMMODITIES	106.3		43.2	3.7	23.8					35.6		
OTHER	27,875.7		301.7	2,293.0	1,355.8			383.3		23,541.9		
CAPITAL OUTLAY												
<b>TOTAL DEPARTMENT</b>	<b>34,854.9</b>		<b>2,892.7</b>	<b>3,392.6</b>	<b>2,150.2</b>		<b>29.9</b>	<b>520.0</b>		<b>25,869.5</b>		

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Comm. Dev. Director	1
Deputy Director	1
Building Services Manager	1
Planning Services Manager	1
Econ. Dev. Manager	1
Senior Project Planner	1
Senior Planner	2
Plan Check Engineer	2
Project Planner	1
Supervising Building Inspector	3
Permit Center Supervisor	1
Planner	2
Plans Examiner	1
Housing Supervisor	2
Associate Planner	1
Building Inspector	7
Administrative Analyst	2
Senior Housing Specialist	3
Department Secretary	1
Permit Technician	1
Housing Specialist	13
Principal Office Assistant	3
Eligibility Technician	2
Senior Office Assistant	1
Office Assistant	1
Clerical Assistant	1
<b>TOTAL POSITIONS</b>	<b>56</b>

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## COMMUNITY SERVICES DEPARTMENT

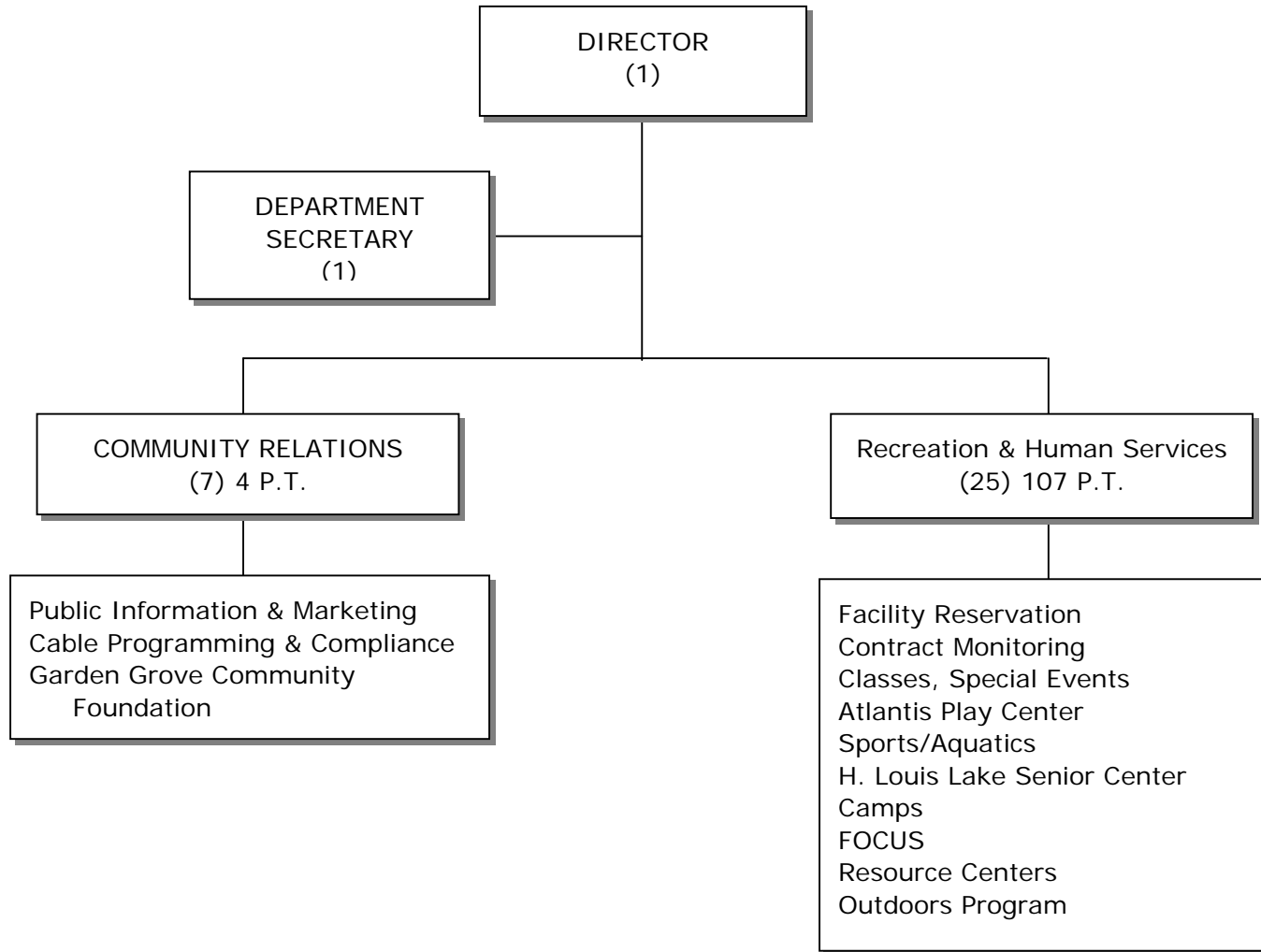
### MISSION

The mission of the Community Services Department is to create community and facilitate positive communication with the City Council, residents, co-workers and regional audiences. This is to be accomplished by serving our youth, residents, co-workers and regional audiences with parks, programs, career and educational employment, quality written materials and creative and accurate video productions, always keeping in mind the importance of providing top-of-the-line customer service to all.

### 2009-10 GOALS

1. Continue implementation of the Strategic Plan for the Community Services Department, by utilizing State bond funds to strengthen the safety and security of the Buena Clinton neighborhood with the development of a Youth and Family Resource Center.
2. Implement a Senior Mobility Program that will provide senior residents greater access to City support services. These would include: daily meal delivery, medical and pharmacy access and recreational opportunities that work to improve individual health and wellness.
3. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
4. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communications, programs and activities.

# Community Services



Total Number of Employees - 145  
Full Time - 34  
Part Time - 111



## COMMUNITY SERVICES

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		09-10	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
				09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b><u>DIVISIONS</u></b>													
<b>Community Relations</b>													
0050	Adm. Supp./Treasurer	211.1		211.1									
0059	City Partnership	25.0		25.0									
0060	Public Information	394.0	Redevelop./Sewer Refuse/Water	351.8				11.5	19.2			5.8	5.7
0061	Special Events	69.5		69.5									
0062	Cable TV	1.2		1.2									
0063	G.G. Cable Programming	14.3	GG Cable							14.3			
0064	Community Access	386.3	GG Cable	285.3						101.0			
	Division Total	1,101.4		943.9				11.5	19.2	115.3		5.8	5.7
<u>Detail for Division:</u>													
	Labor	839.3		738.3						101.0			
	Contractual Services	124.6		82.4				11.5	19.2			5.8	5.7
	Commodities	43.6		43.6									
	Other	93.9		79.6						14.3			
	Capital Outlay												
	Division Total	1,101.4		943.9				11.5	19.2	115.3		5.8	5.7
<b>Recreation &amp; Human Services</b>													
2736	B/Clinton FRC	299.8		299.8									
4200	Community Services Mgmt	617.3	Self-Supp.	617.3									
4250	Sport Center/Gym	108.3		108.3									
4300	Recreation Services	295.4		295.4									
4304	Summer Camps	100.0	Self-Supp.	100.0									
4305	Aquatics	187.7	Self-Supp.	187.7									
4306	Facility Reserve	32.4	Self-Supp.	32.4									
4307	Adult Softball	68.2	Self-Supp.	68.2									
4308	Atlantis Park	213.5	County CSVC	113.5	100.0								
4309	Special Events/Self Supp.	6.0	Self-Supp.	6.0									
4310	Teen Programs	17.8		17.8									
4320	Park Patrol	148.4		148.4									
4330	Youth Sports	78.7		78.7									
4600	Senior Center/CDBG	205.0	CDBG		205.0								
4601	Snr/Mobility Program	205.8	County CSVC		205.8								
4605	Senior Center/Self-Supp.	24.7	Self-Supp.	24.7									
4606	CMC/Self-Support	47.3	Self-Supp.	47.3									
4607	CYC/Self-Support	8.5	Self-Supp.	8.5									
4608	Leisure Classes	144.8	Self-Supp.	144.8									
4609	Tiny Tots	58.3	Self-Supp.	58.3									
4610	Senior Center	150.1		150.1									
4620	CMC	336.1		336.1									
4630	CYC	22.4		22.4									
4640	Special Events/CS	36.0		36.0									
4641	Outdoor Recreation	18.8	Self-Supp.	18.8									
4700	Cultural Arts	14.7	Self-Supp.	14.7									
4701	Arts Fund	46.0	Cultural Arts	46.0									
4910	Mag. Park Fam. Ctr. (09/10)	308.5	FACT	39.7	268.8								
4960	HealthCare Access (09/10)	500.2	O.C. Fam. Comm.		500.2								
	Division Total	4,300.7		3,020.9	1,279.8								
<u>Detail for Division:</u>													
	Labor	2,975.1		2,151.5	823.6								
	Contractual Services	791.7		369.1	422.6								
	Commodities	218.7		196.5	22.2								
	Other	309.2		297.8	11.4								
	Capital Outlay	6.0		6.0									
	Division Total	4,300.7		3,020.9	1,279.8								

## COMMUNITY SERVICES

	Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	sx		2,889.8	823.6					101.0			
CONTRACTUAL SERVICES	916.3		451.5	422.6			11.5	19.2			5.8	5.7
COMMODITIES	262.3		240.1	22.2								
OTHER	403.1		377.4	11.4					14.3			
CAPITAL OUTLAY	6.0		6.0									
<b>TOTAL DEPARTMENT</b>	<b>5,402.1</b>		<b>3,964.8</b>	<b>1,279.8</b>			<b>11.5</b>	<b>19.2</b>	<b>115.3</b>		<b>5.8</b>	<b>5.7</b>

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Community Services Director	1
Division Manager	2
Community Services Supervisor	2
Senior Administrative Analyst	4
Senior Administrative Aide	2
Admin. Analyst	1
Cable Production Coordinator	1
Asst. Comm. Svs. Supervisor	4
Department Secretary	1
Principal Office Assistant	2
Community Services Coordinator	7
Eligibility Technician	5
Office Assistant	2
<b>TOTAL POSITIONS</b>	<b>34</b>

## ECONOMIC DEVELOPMENT DEPARTMENT

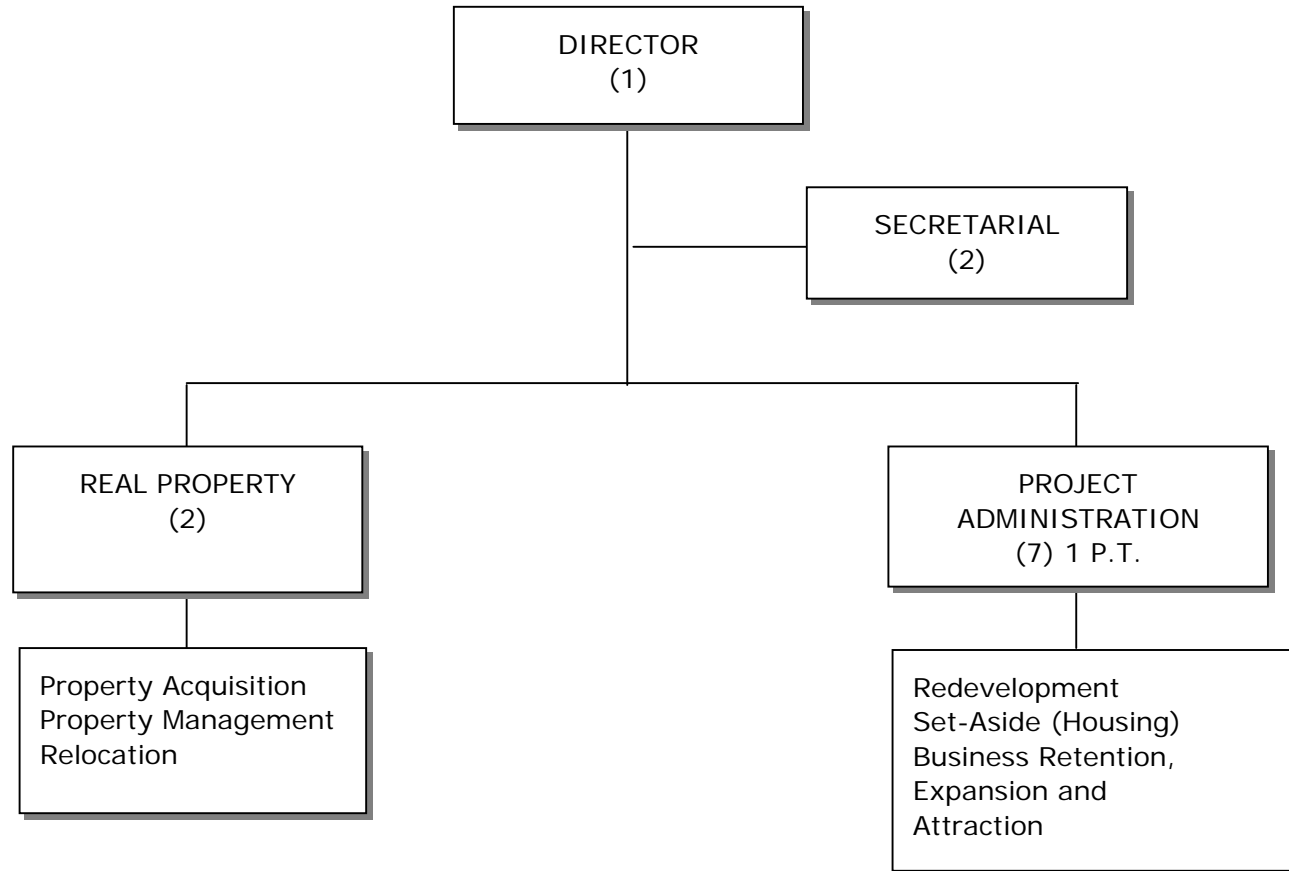
### MISSION

The mission of the Economic Development Department is to enhance the economic vitality of the community; develop and maintain quality residential, commercial and industrial areas; and to provide for a well-planned, safe, and desirable living and working environment by improving the aesthetics of the community and eliminating blighting influences.

### 2009-10 GOALS

1. Develop site plan and entitlements for the mixed-use commercial/residential project at the Brookhurst Triangle.
2. Negotiate a Disposition and Development Agreement with McWhinney (Garden Grove MXD, LLC) for the Central Hub located on the west side of Harbor Boulevard, north of Garden Grove Boulevard and implement agreement after approval.
3. Continue to implement and promote the International West Master Plan, with focus on implementation of the Embassy Suites expansion and implementation of the Springhill Suites.
4. Assist in the development of new hotels and expansion of existing hotels in the International West area, with focus on Site C (east side of Harbor Blvd.)
5. Proceed with the acquisition of property along the Harbor Corridor, Central Hub, Civic Center area and Century Triangle, in order to reduce blighting influences and facilitate development.
6. Continue local business outreach by conducting targeted business visitations and recognition programs, while providing technical assistance where appropriate.
7. Promote the City of Garden Grove as a major tourism destination.
8. Facilitate and provide affordable housing opportunities in compliance with State mandates.

# Economic Development



Total Number of Employees - 13  
Full Time - 12  
Part Time - 1

7/09

# ECONOMIC DEVELOPMENT

		Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b><u>DIVISIONS</u></b>													
<b>Real Property</b>													
0030	Real Property	264.3	Redevelop/HSA/Water	5.4				51.1	207.8				
2535	Civic Ctr Property Mgmt	350.0	HSA						350.0				
	Division Total	614.3		5.4				51.1	557.8				
<u>Detail for Division:</u>													
	Labor	249.7						50.0	199.7				
	Contractual Services	353.7		1.2				0.7	351.8				
	Commodities	1.1						0.4	0.7				
	Other	9.8		4.2					5.6				
	Capital Outlay												
	Division Total	614.3		5.4				51.1	557.8				
<b>Economic Development</b>													
2500	Community Project	3,663.6	Redevelopment	16.5									3,647.1
2501	Buena Clinton Project	28.5	Redevelopment/BC										28.5
2502	Agency Debt Service	6,013.1	Redev. Debt Svc										6,013.1
			UBOC Loan/'08 Katella Note										
2503	Agency Real Property	315.0	Redevelopment										315.0
2504	Tax Sharing Agreements	1,725.0	Redevelopment										1,725.0
2505	Agency Planning	324.9	Redevelopment										324.9
2507	Tax Rebates	20.0	Redevelopment										20.0
2508	Inter-City Loans	558.2	Redevelopment										558.2
2511	Business Retention	64.1	Redevelopment										64.1
2512	G.G.Center Bldg Lease	615.9	Redevelopment										615.9
2513	Coastline Bldg. Lease	320.1	Redevelopment										320.1
2514	Marriott Rebate	300.0	Redevelopment										300.0
2515	Hampton Rebate	362.6	Redevelopment										362.6
2516	Hilton Rebate	338.8	Redevelopment										338.8
2520	Gilbert St. Develop. Rebate	43.0	Redevelopment										43.0
2521	Boise Rebate	1,301.6	Redevelopment										1,301.6
2522	Residence Inn Rebate	1,310.0	Redevelopment										1,310.0
2523	Hyatt Rebate	1,780.2	Redevelopment										1,780.2
2524	Kelswan Rebate	31.6	Redevelopment										31.6
2526	Katella Cottages	185.4	Redevelopment										185.4
2527	Augustine LTD	89.0	Redevelopment										89.0
2528	GGUSD Capital Fac.	2,780.0	Redevelopment										2,780.0
2531	Sheraton Rebate	550.0	Redevelopment										550.0
2545	C.O.P. Debt	1,562.6	Redevelopment										1,562.6
2546	C.O.P. Admin/Bond Costs	5.0	Redevelopment										5.0
2547	2003 Ref Bond Expense	5.0	Redev. Debt Service										5.0
2701	Set Aside Admin.	1,024.4	HSA										1,024.4
2802	Travel Country Oper.	245.3	Travel Country RV			245.3							
2817	HSG Auth. Lease Payment	145.0	HSA										145.0
2850	Bertram Partners	60.0	HSA										60.0
2854	Single Family Rehab	250.0	HSA										250.0
	Division Total	26,017.9		16.5		245.3			25,756.1				

## ECONOMIC DEVELOPMENT

	Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b>Detail for Division:</b>												
Labor	1,584.9							1,584.9				
Contractual Services	2,178.4		16.5		203.4			1,958.5				
Commodities	65.4				14.7			50.7				
Other	22,189.2				27.2			22,162.0				
Capital Outlay												
Division Total	<u>26,017.9</u>		<u>16.5</u>		<u>245.3</u>			<u>25,756.1</u>				
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	1,834.6						50.0	1,784.6				
CONTRACTUAL SERVICES	2,532.1		17.7		203.4		0.7	2,310.3				
COMMODITIES	66.5				14.7		0.4	51.4				
OTHER	22,199.0		4.2		27.2			22,167.6				
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>26,632.2</u></u>		<u><u>21.9</u></u>		<u><u>245.3</u></u>		<u><u>51.1</u></u>	<u><u>26,313.9</u></u>				
<b>AUTHORIZED POSITIONS FOR DEPARTMENT:</b>												
Economic Dev. Director	1											
Real Property Manager	1											
Senior Project Planner	2											
Project Planner	2											
Sr. Administrative Analyst	1											
Sr. Economic Dev. Specialist	1											
Real Property Agent	1											
Econ. Development Specialist	1											
Department Secretary	1											
Sr. Office Assistant	1											
TOTAL POSITIONS	<u><u>12</u></u>											

## FINANCE DEPARTMENT

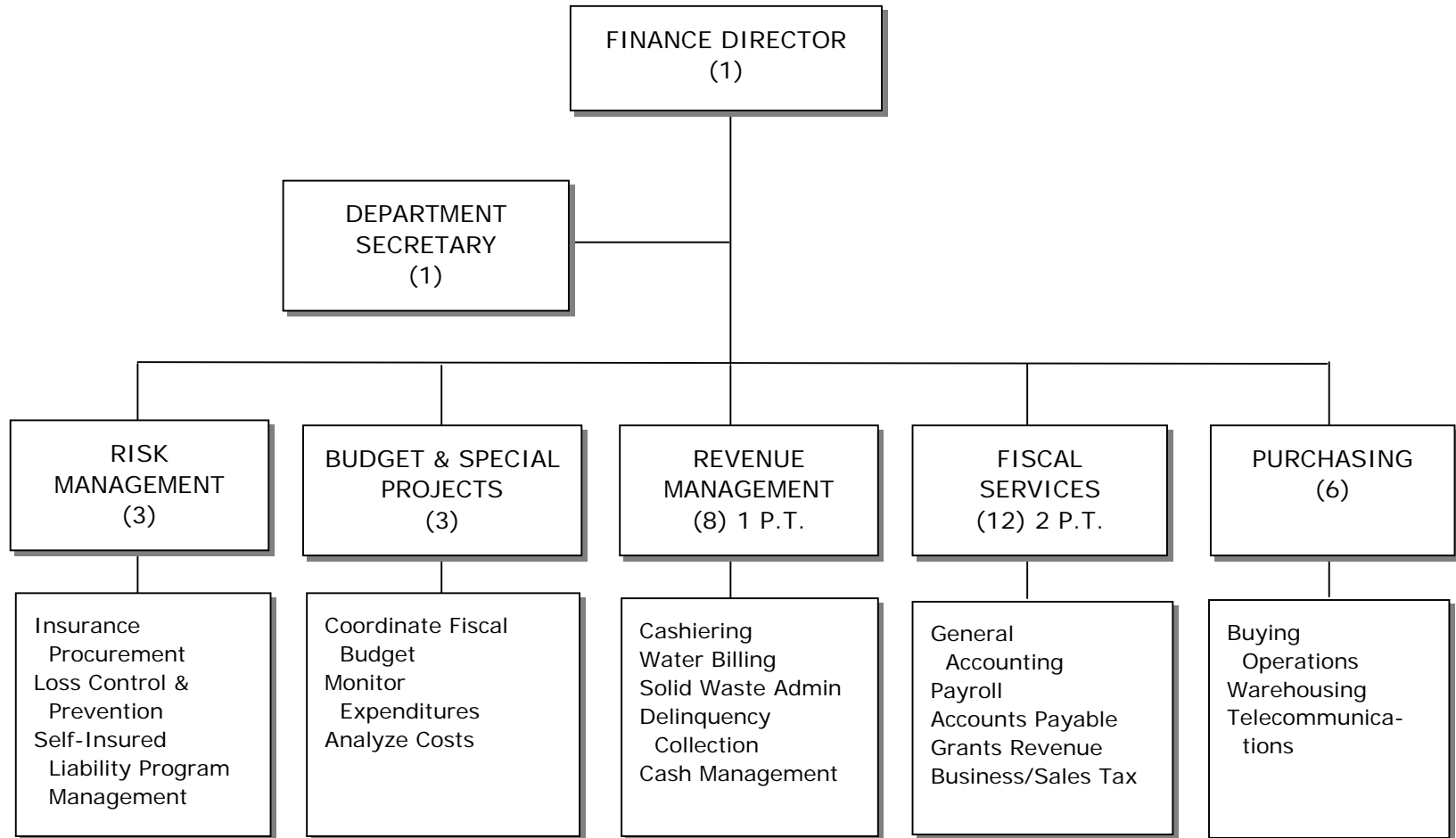
### MISSION

The mission of the Finance Department is to provide financial and related organizational services to City Staff, the City Council, and citizens of the community, which are timely, accurate, and in accordance with, or exceeding, industry standards.

### 2009-10 GOALS

1. Work with Information Technology group to automate procedures, and internal controls in Accounting, Budget and Risk Management.
2. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
3. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
4. Receive the GFOA financial reporting excellence award, and receive an unqualified independent audit opinion from our auditors.
5. Complete the implementation of electronic payment acceptance to provide more payment options to City customers.
6. Complete the transition to the solid waste hauler's new payment processing system.

# Finance



Total Number of Employees - 37  
Full Time - 34  
Part Time - 3

7/09



# FINANCE

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b>DIVISIONS</b>													
<b>Finance Administration</b>													
1000	Finance Admin/Analysis	352.4		352.4									
	Division Total	352.4		352.4									
<u>Detail for Division:</u>													
	Labor	309.8		309.8									
	Contractual Services	13.3		13.3									
	Commodities	4.9		4.9									
	Other	24.4		24.4									
	Capital Outlay												
	Division Total	352.4		352.4									
<b>Budget</b>													
1010	Budget/Special Projects	306.6		306.6									
	Division Total	306.6		306.6									
<u>Detail for Division:</u>													
	Labor	290.4		290.4									
	Contractual Services	1.1		1.1									
	Commodities	0.5		0.5									
	Other	14.6		14.6									
	Capital Outlay												
	Division Total	306.6		306.6									
<b>Fiscal Services</b>													
1020	General Accounting	390.1	Redevelopment/Housing	312.7				6.5	17.1		22.0	15.9	15.9
			Sewer/Refuse/Water										
1021	Financial Planning	406.6	Redevelopment/Housing	183.5				35.1	10.3		8.0	135.4	34.3
			Sewer/Refuse/Water										
1022	Payroll	116.4		116.4									
1024	Accounts Payable	104.8		104.8									
1026	Business Tax Operations	403.8		403.8									
	Division Total	1,421.7		1,121.2				41.6	27.4		30.0	151.3	50.2
<u>Detail for Division:</u>													
	Labor	1,155.6		884.8				30.0	27.4		30.0	141.5	41.9
	Contractual Services	163.3		133.6				11.6				9.8	8.3
	Commodities	26.3		26.3									
	Other	76.5		76.5									
	Capital Outlay												
	Division Total	1,421.7		1,121.2				41.6	27.4		30.0	151.3	50.2



## FIRE DEPARTMENT

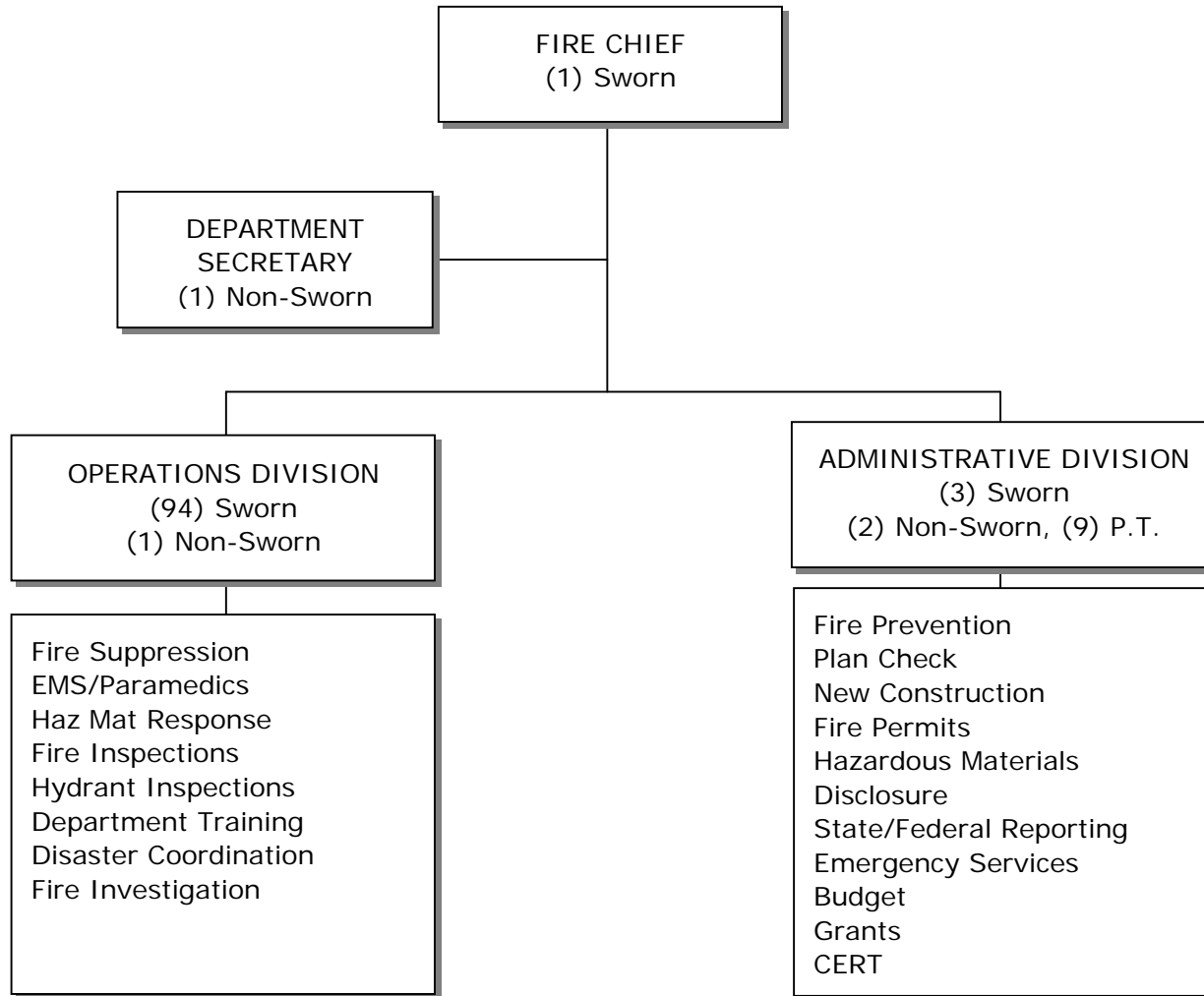
### MISSION

The mission of the Fire Department is to perform excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our personnel.

### 2009-10 GOALS

1. Deliver a Citizen Emergency Response Training (CERT) Academy to expand the number of volunteers that are trained to assist the community to prepare for, respond to, and recover from a disaster. Implement the Assistance Program for People with Disabilities or Special Needs through the CERT team and Garden Grove's Office of Emergency Services.
2. Continue to actively seek grant opportunities to offset equipment purchases and operational costs.
3. Concentrate on developing a strategy to fund and build Station #6 and Station #7, including pursuit of grant funds through the American Recovery Reinvestment Act.
4. Maintain key station fire apparatus coverage through the Move Up Module (MUM) and utilize FireView, a deployment analytical software, to maximize efficiency. Both Live MUM and FireView are funded through the State Homeland Security Grant Program.
5. Complete final phase in the implementation of the Automatic Vehicle Locator (AVL) program. AVL allows the dispatch of the closest unit to emergencies for enhanced effectiveness and efficiency. The program is funded through county-wide interoperability grant programs.
6. Utilize technological solutions to improve emergency response through the use of GIS mapping that was purchased through the Urban Area Security Initiative Grant program. The GIS data covers the entire county and is available for all city departments.
7. Increase public education to our culturally diverse community, while focusing on children, the elderly, and seasonal public safety issues.

# Fire



Total Number of Employees - 111  
Full Time Sworn - 98  
Full Time Non-Sworn - 4  
Part Time - 9

7/09

# FIRE

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		09-10	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b>DIVISIONS</b>													
<b>Fire Administration</b>													
5001	Fire Management	306.3		306.3									
5002	Fire General Admin.	194.0		194.0									
	Division Total	<u>500.3</u>		<u>500.3</u>									
<u>Detail for Division:</u>													
	Labor	390.3		390.3									
	Contractual Services	30.9		30.9									
	Commodities	14.3		14.3									
	Other	64.8		64.8									
	Capital Outlay												
	Division Total	<u>500.3</u>		<u>500.3</u>									
<b>Fire Suppression</b>													
5100	Fire Contrl Mgmt	2,816.4		2,816.4									
5101	Fire Cmbat/Fire Contrl	655.4	Prop. 172	618.4	37.0								
5102	Emg.Med/Fire Contrl	922.0		922.0									
5103	Comm./Fire Control	638.7	Prop. 172	623.7	15.0								
5104	Inspectn/Fire Control	230.1		230.1									
5105	Emg. Stdby/Fire Contrl	7,938.2	Prop. 172	7,913.2	25.0								
5106	MDT System	9.0	Prop. 172	9.0									
	Division Total	<u>13,209.8</u>		<u>13,123.8</u>	<u>86.0</u>								
<u>Detail for Division:</u>													
	Labor	10,749.9		10,749.9									
	Contractual Services	721.9		706.9	15.0								
	Commodities	190.6		160.6	30.0								
	Other	1,506.4		1,506.4									
	Capital Outlay	41.0			41.0								
	Division Total	<u>13,209.8</u>		<u>13,123.8</u>	<u>86.0</u>								
<b>Paramedics</b>													
5200	Paramed. Management	134.3		134.3									
5202	Emg.Medic/Paramed.	808.6	Prop. 172	789.6	19.0								
5205	Emg.Stndby/Paramed.	3,141.2	Prop. 172	3,135.2	6.0								
	Division Total	<u>4,084.1</u>		<u>4,059.1</u>	<u>25.0</u>								
<u>Detail for Division:</u>													
	Labor	3,882.9		3,882.9									
	Contractual Services	14.5		8.5	6.0								
	Commodities	96.2		96.2									
	Other	71.5		71.5									
	Capital Outlay	19.0			19.0								
	Division Total	<u>4,084.1</u>		<u>4,059.1</u>	<u>25.0</u>								

# FIRE

	Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
	09-10	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
	Funding Source	09-10	09-10	Services	Services	09-10	09-10	09-10	09-10	09-10	09-10
<b>Fire Prevention</b>											
5300	Bureau Administration	327.5	327.5								
5301	Technical Support	267.3	267.3								
5302	Permit Control	206.9	206.9								
5303	Fire Investigation	35.2	35.2								
5304	Fire Safety Education	3.5	3.5								
5305	Fire Plan Check	17.5	17.5								
	Division Total	<u>857.9</u>	<u>857.9</u>								
<u>Detail for Division:</u>											
	Labor	707.1	707.1								
	Contractual Services	37.7	37.7								
	Commodities	18.8	18.8								
	Other	94.3	94.3								
	Capital Outlay										
	Division Total	<u>857.9</u>	<u>857.9</u>								
<b>Emergency Services</b>											
5061	Citizen Emg. Res. Fire	13.0	13.0								
5400	Emergency Services	<u>304.8</u>	<u>304.8</u>								
	Division Total	<u>317.8</u>	<u>317.8</u>								
<u>Detail for Division:</u>											
	Labor	252.6	252.6								
	Contractual Services	4.6	4.6								
	Commodities	11.5	11.5								
	Other	49.1	49.1								
	Capital Outlay										
	Division Total	<u>317.8</u>	<u>317.8</u>								
<b>Hazardous Materials</b>											
5055	Haz. Mat. Disclosure	211.9	211.9								
5056	Hazard Mat. Cleanup	<u>45.0</u>	<u>45.0</u>								
	Division Total	<u>256.9</u>	<u>256.9</u>								
<u>Detail for Division:</u>											
	Labor	192.5	192.5								
	Contractual Services	45.6	45.6								
	Commodities	2.3	2.3								
	Other	16.5	16.5								
	Capital Outlay										
	Division Total	<u>256.9</u>	<u>256.9</u>								

# FIRE

	Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	16,175.4		16,175.4									
CONTRACTUAL SERVICES	855.2		834.2	21.0								
COMMODITIES	333.6		303.6	30.0								
OTHER	1,802.6		1,802.6									
CAPITAL OUTLAY	60.0			60.0								
<b>TOTAL DEPARTMENT</b>	<b>19,226.8</b>		<b>19,115.8</b>	<b>111.0</b>								

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	28
Fire Engineer	24
Firefighter	40
Senior Fire Protection Specialist	2
Department Secretary	1
Senior Office Assistant	1
<b>TOTAL POSITIONS</b>	<b>102</b>

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## HUMAN RESOURCES DEPARTMENT

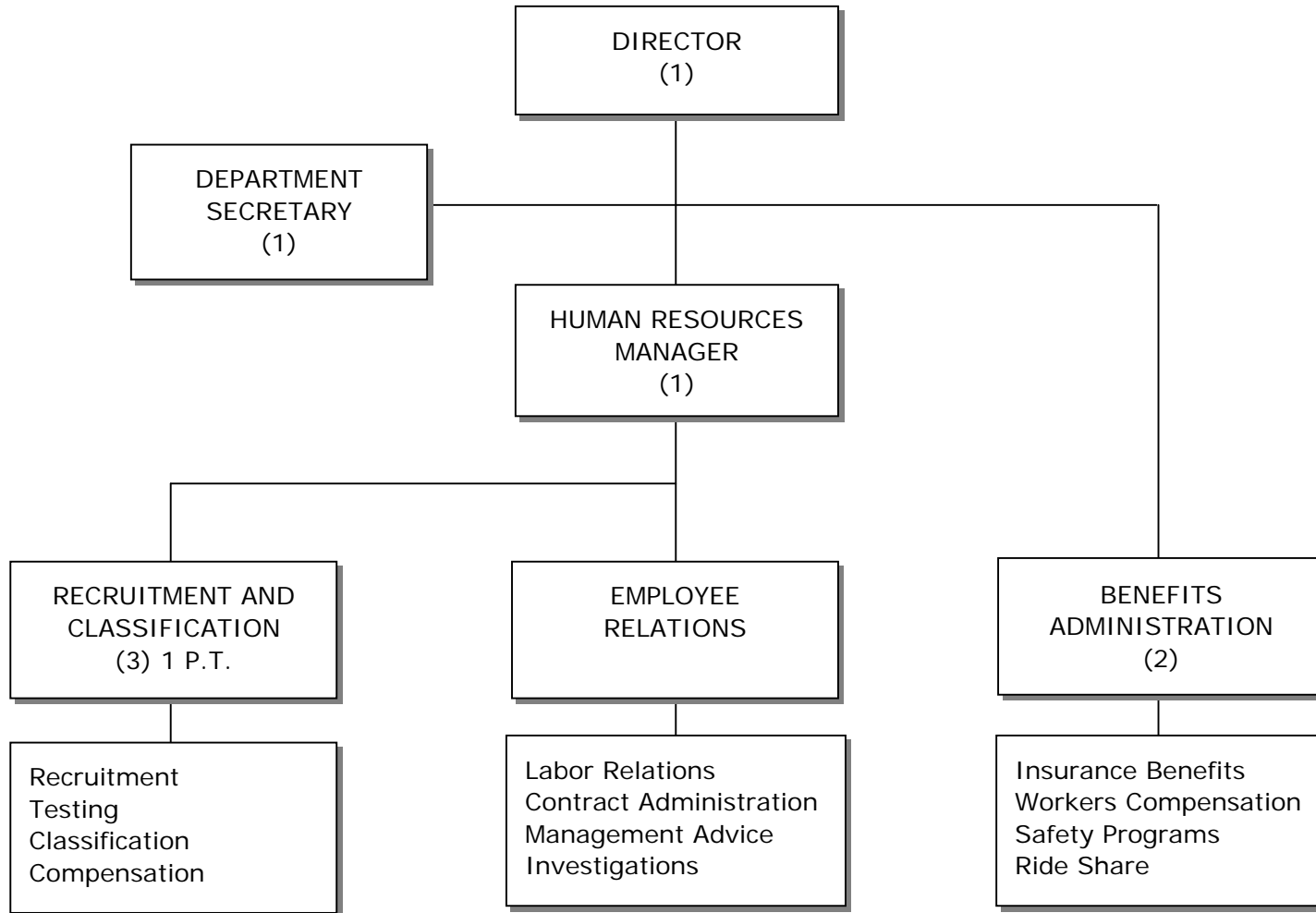
### MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

### 2009-10 GOALS

1. Implement the provisions of the new collective bargaining agreements for Garden Grove's five unions.
2. Continue the implementation of NeoGOV, including conversion to electronic recruitment requests and eligibility lists.
3. Complete the revision of the City's classification plan.
4. Assist Police, Fire, Finance and Community Development departments with reorganizations to mitigate effects of hiring freeze and position reductions.
5. Under direction of the City Council, complete the revision of the Personnel Chapter of the Municipal Code.

# Human Resources



Total Number of Employees - 9  
Full Time - 8  
Part Time - 1

7/09

## HUMAN RESOURCES

	Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b><u>DIVISIONS</u></b>												
<b>Personnel Services</b>												
6000 Personnel Recruit	382.5		382.5									
6001 Employee Relations	514.3		514.3									
6004 AQMD/Rideshare	202.7	Air Quality		202.7								
6005 Contingency	102.4		102.4									
Division Total	1,201.9		999.2	202.7								
<u>Detail for Division:</u>												
Labor	645.9		621.3	24.6								
Contractual Services	264.9		244.0	20.9								
Commodities	118.9		58.4	60.5								
Other	172.2		75.5	96.7								
Capital Outlay												
Division Total	1,201.9		999.2	202.7								
<b><u>TOTAL FOR DEPARTMENT:</u></b>												
LABOR	645.9		621.3	24.6								
CONTRACTUAL SERVICES	264.9		244.0	20.9								
COMMODITIES	118.9		58.4	60.5								
OTHER	172.2		75.5	96.7								
CAPITAL OUTLAY												
TOTAL DEPARTMENT	1,201.9		999.2	202.7								
<b><u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u></b>												
Human Resources Director	1											
Division Manager	1											
Benefits Supervisor	1											
Principal Personnel Analyst	1											
Administrative Analyst	1											
Senior Administrative Aide	1											
Department Secretary	1											
Senior Office Assistant	1											
TOTAL POSITIONS	8											

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## INFORMATION TECHNOLOGY DEPARTMENT

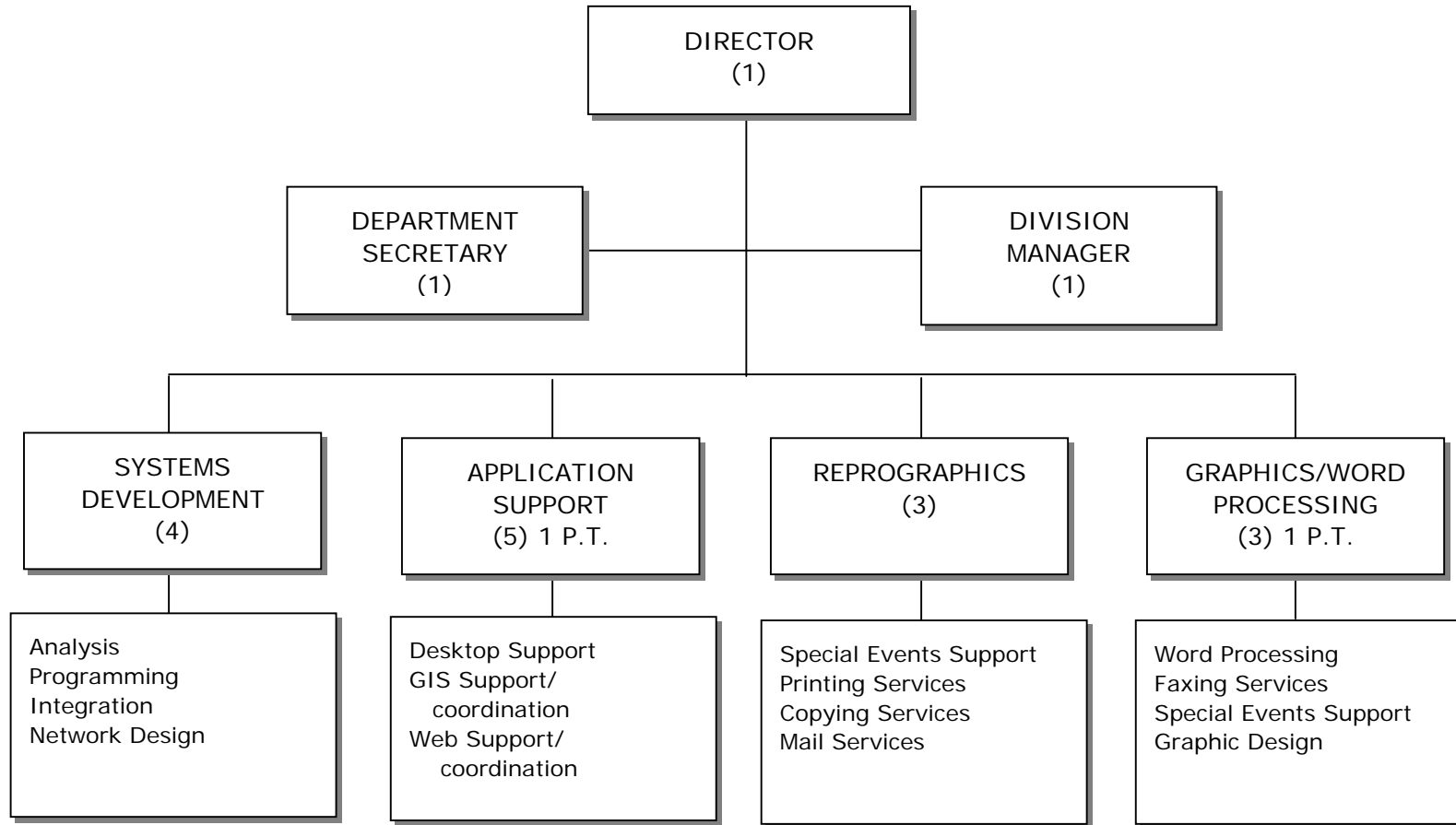
### MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis, and tools that promote leadership, public safety, and an informed and involved public while using integrated systems based on open technology.

### 2009-10 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable IT strategic plan based on important goals identified by the organization with an emphasis on the following:
  - a. Enhance the City's automated Risk Management system.
  - b. Re-write the City's water billing system to include enhanced reporting, a more informative bill, customer friendly web interface, and a web portal featuring online payments.
  - c. Replace Community Services' proprietary class registration system with an in-house web based application.

# Information Technology



Total Number of Employees - 20  
Full Time - 18  
Part Time - 2

7/09

# INFORMATION TECHNOLOGY

	Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b>Admin. Services</b>												
0053 Reprographics	428.8	Redevlopment/Hsg Water	419.7				4.6	4.0		0.5		
0054 Graphics/Word Proc.	293.1	Air Quality	288.1	5.0								
Division Total	<u>721.9</u>		<u>707.8</u>	<u>5.0</u>			<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<u>Detail for Division:</u>												
Labor	491.1		486.1	5.0								
Contractual Services	64.7		55.6				4.6	4.0		0.5		
Commodities	29.9		29.9									
Other	136.2		136.2									
Capital Outlay												
Division Total	<u>721.9</u>		<u>707.8</u>	<u>5.0</u>			<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<b><u>TOTAL FOR DEPARTMENT:</u></b>												
LABOR	491.1		486.1	5.0								
CONTRACTUAL SERVICES	64.7		55.6				4.6	4.0		0.5		
COMMODITIES	29.9		29.9									
OTHER	136.2		136.2									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>721.9</u></u>		<u><u>707.8</u></u>	<u><u>5.0</u></u>			<u><u>4.6</u></u>	<u><u>4.0</u></u>		<u><u>0.5</u></u>		
<b><u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u></b>												
Info Technology Director	1											
Information Systems Manager	1											
Sr. Info. Tech Analyst	3											
Webmaster	1											
GIS Coordinator	1											
Information Tech. Programmer	1											
Information Technology Tech.	3											
Department Secretary	1											
Administrative Aide	1											
Graphics Designer	2											
Sr. Repro. Equip. Operator	1											
Repro. Equipment Operator	2											
TOTAL POSITIONS	<u><u>18</u></u>											

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## POLICE DEPARTMENT

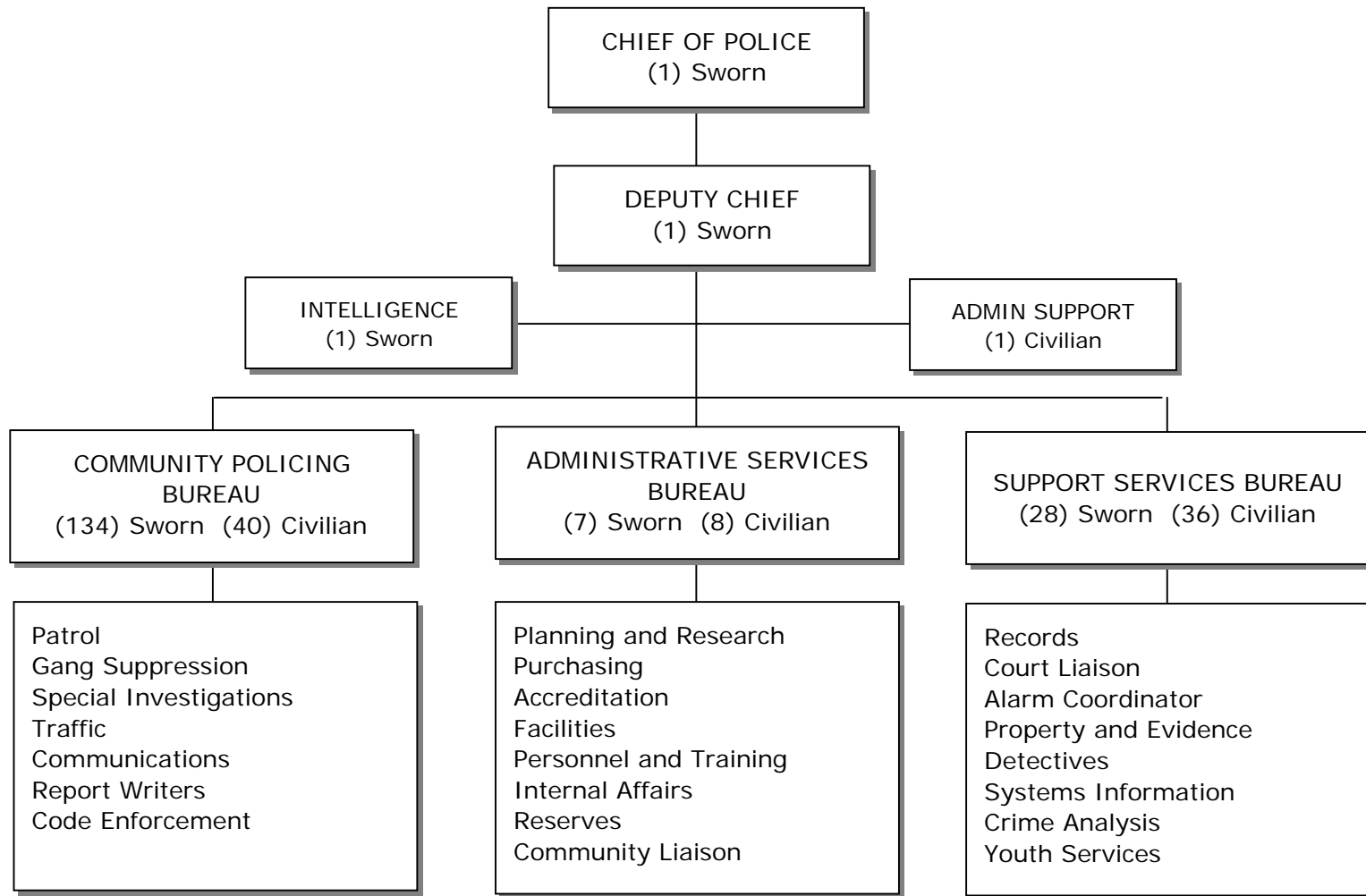
### MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

### 2009-10 GOALS

1. Locate and contract with a vendor to purchase and implement an Automated Report Writing System (ARWS). The system will allow for the collection, querying, reporting, managing, and sharing of information on virtually any law enforcement incident instantaneously.
2. Complete the upgrade to wireless technology for in-car video systems (IVS) on all patrol vehicles. This upgrade will require software and hardware that integrates with the existing system. This upgrade should extend the system's operational life by several years.
3. Complete the purchase of upgraded Motorola mobile radios (paksets), which will expand interoperability with public safety agencies statewide on the newly-introduced 700 MHz bandwidth. Motorola will soon discontinue manufacturing the current model radio. This purchase will ensure the Department can coordinate with these agencies on 700 MHz should a major catastrophic event occur.
4. Utilize the findings of the Needs Assessment report, completed in FY 2008-09, to create a strategic plan for further development of future infrastructure and personnel needs of the Department.
5. Complete the upgrade of the jail camera recording system to replace the outdated system currently in place, which is no longer serviceable. The new system will have redundant servers and larger storage capacity, which will ensure the Departments' compliance with State mandates.
6. Purchase and install a new 24-hour voice recording system in Communications. This system will replace an outdated system which has been prone to failure numerous times over the past 18 months. The new system will have built-in redundancy, the ability to expand and record additional lines, and is compatible with the new Voice over IP (VoIP) phone solution already in place in Communications.

# Police



Total Number of Employees - 334  
Full Time Sworn - 172  
Full Time Civilian - 85  
Part Time - 77

7/09

# POLICE

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b>DIVISIONS</b>													
<b>Police Management</b>													
6600	Police Program Mgmt	2,062.3	Prop.172	1,925.5	136.8								
	Division Total	<u>2,062.3</u>		<u>1,925.5</u>	<u>136.8</u>								
<u>Detail for Division:</u>													
	Labor	802.8		802.8									
	Contractual Services	938.4		938.4									
	Commodities	158.2			136.8								
	Other	162.9		162.9									
	Capital Outlay	0.0			0.0								
	Division Total	<u>2,062.3</u>		<u>1,925.5</u>	<u>136.8</u>								
<b>Community Policing</b>													
6700	Community Policing	914.2	Prop. 172	911.2	3.0								
6710	West Patrol Division	7,662.0		7,662.0									
6711	Report Writing	468.5		468.5									
6730	East Patrol Division	8,321.3		8,321.3									
6740	Neighborhood Traffic Unit	1,486.7		1,486.7									
6746	Red LT Enforc Prog	160.4	Red Lite Enf Prog	160.4									
6747	Traffic Offender	3.0	Traffic Offender	3.0									
6760	Gang Suppression Unit	1,160.7		1,160.7									
6762	Gang Suppr-CDBG	155.5	CDBG		155.5								
6765	Focus Neighborhood Unit	142.8	Redevelopment/B.C.						142.8				
6770	Neighborhood Compliance	1,124.0	HSA/Prop.172	685.0	178.1				260.9				
6780	Special Investigations Unit	1,142.4		1,142.4									
6920	Communications	2,421.5		2,421.5									
	Division Total	<u>25,163.0</u>		<u>24,422.7</u>	<u>336.6</u>				<u>403.7</u>				
<u>Detail for Division:</u>													
	Labor	23,644.8		22,924.1	317.0				403.7				
	Contractual Services	519.9		519.9									
	Commodities	95.5		92.5	3.0								
	Other	902.8		886.2	16.6								
	Capital Outlay												
	Division Total	<u>25,163.0</u>		<u>24,422.7</u>	<u>336.6</u>				<u>403.7</u>				

# POLICE

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		09-10	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source			09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b>Administrative Services</b>												
6800	Admin. Serv. Bureau	966.9	966.9									
6840	Post Cert Training	70.0	70.0									
6850	Police Reserves/Cadets	858.8	858.8									
6860	Community Liaison	392.9	392.9									
6870	Professional Standards	815.2	815.2									
6875	Police Vehicles	2,418.6	2,418.6	Red Lite Enf Prog								
6880	Crossing Guards	344.4	344.4									
6890	Jail Services	492.8	334.1	JAG/Prop. 172							158.7	
	Division Total	6,359.6	6,200.9								158.7	
<u>Detail for Division:</u>												
	Labor	2,504.7	2,504.7									
	Contractual Services	1,120.5	961.8								158.7	
	Commodities	73.5	73.5									
	Other	2,660.9	2,660.9									
	Capital Outlay											
	Division Total	6,359.6	6,200.9								158.7	
<b>Support Services</b>												
6795	Youth Services	1,038.5	1,038.5									
6796	Graffiti Removal	5.0	5.0									
6797	Cal Grip Grant	120.0		Cal Grip							120.0	
6900	Departmental Services	693.2	693.2									
6901	Cops Technology '09	200.0		Cops Tech							200.0	
6910	Records	1,962.0	1,962.0	Traffic Offender								
6960	Investigations	3,778.4	3,778.4									
6961	Auto Task Force	0.7	0.7									
6962	SPEC Enf. Team	937.6	937.6									
6963	Crime Analysis Unit	105.5	105.5									
6980	Property/Evidence	983.5	983.5									
	Division Total	9,824.4	9,504.4								320.0	
<u>Detail for Division:</u>												
	Labor	7,543.3	7,543.3									
	Contractual Services	1,167.1	1,047.1								120.0	
	Commodities	564.0	444.0								120.0	
	Other	470.0	470.0									
	Capital Outlay	80.0									80.0	
	Division Total	9,824.4	9,504.4								320.0	
<b>TOTAL FOR DEPARTMENT:</b>												
	LABOR	34,495.5	33,774.8								403.7	
	CONTRACTUAL SERVICES	3,745.9	3,467.2								278.7	
	COMMODITIES	891.2	631.4								259.8	
	OTHER	4,196.7	4,180.1								16.6	
	CAPITAL OUTLAY	80.0									80.0	
	TOTAL DEPARTMENT	<u>43,409.3</u>	<u>42,053.5</u>								<u>952.1</u>	<u>403.7</u>

# POLICE

Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Police Chief	1
Police Captain	4
Police Lieutenant	9
Police Sergeant	23
Police Records Manager	1
Police Communications Manager	1
Police Services Supervisor	1
Police Officer	73
Police Officer A/MO	37
Police Officer B/MO	25
Police Fiscal Analyst	1
Communications Shift Supv.	4
Code Enforcement Officer	6
Special Officer	4
Public Safety Dispatcher	14
Police Records Shift Supv.	3
Sr. Administrative Aide	2
Department Secretary	1
Sr. Community Service Officer	14
Community Service Officer	13
Principal Office Assistant	2
Police Records Specialist	16
Senior Office Assistant	2
<b>TOTAL POSITIONS</b>	<b><u><u>257</u></u></b>

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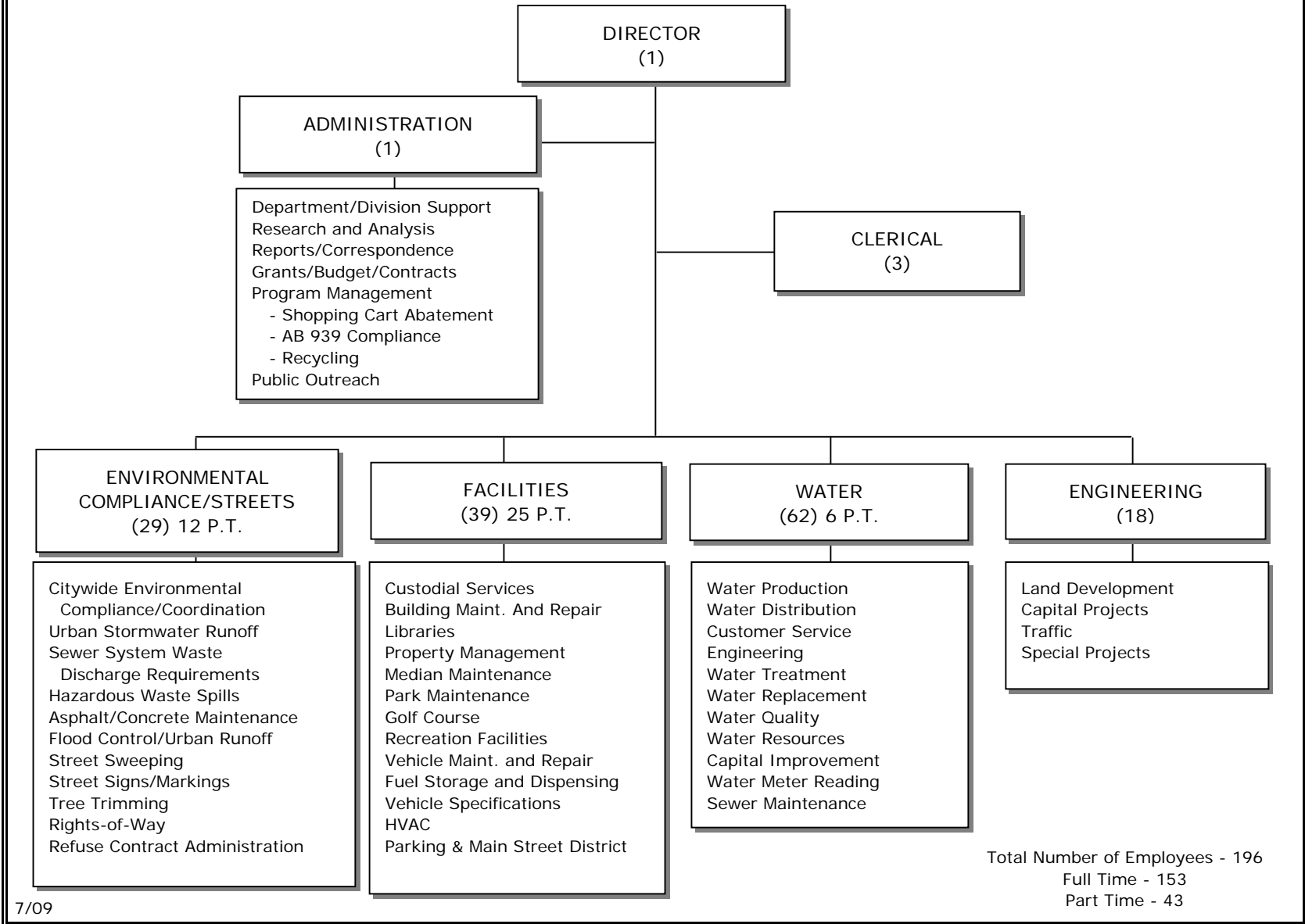
PUBLIC WORKS DEPARTMENT  
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2009-10 GOALS

1. Implement the \$18 million 2009-10 Capital Improvement Plan as a work plan element for the Department.
2. Identify and apply for new grant opportunities, including the American Recovery and Reinvestment Act (ARRA), for various infrastructure projects.
3. Identify and implement energy efficient projects throughout the City with funds from possible grant opportunities, including the Energy Efficiency and Conservation Block Grants (EECBG).
4. Pursue funding for improvements to International West Harbor Boulevard through reauthorization of the federal transportation bill–SAFETEA-LU.

# Public Works





## PUBLIC WORKS

	Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
	09-10		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
	09-10		09-10	09-10	Services	Services	09-10	09-10	09-10	09-10	09-10	09-10
<b>DIVISIONS</b>												
<b>Engineering Services</b>												
3123	Traffic Sig. Maintenance	544.5	Gas Tax/St. Lighting	301.5		243.0						
3205	Traffic Engineering	293.0	Gas Tax	293.0								
3206	Red Lt. Safety Program	745.5	Red Lite Enf Prog	745.5								
3210	Street Lighting	1,362.1	St. Lighting	283.1		1,079.0						
3220	Dedicated Fac./Water	59.2	Water Capital				59.2					
3230	Dedicated Fac./Sewer	53.3	Sewer Replacement								53.3	
3240	Capital Imprvmt Plan	172.8	Sewer/Refuse	70.9							91.8	10.1
3241	Special Projects	117.0		117.0								
3242	Operation Engineering	99.3		99.3								
3247	Home Imp./Developmt	561.1	Dev Agreement Fee	561.1								
	Division Total	4,007.8		2,471.4		1,322.0	59.2				145.1	10.1
<u>Detail for Division:</u>												
	Labor	1,403.6		1,052.6		136.6	59.2				145.1	10.1
	Contractual Services	2,276.0		1,223.0		1,053.0						
	Commodities	71.6		69.1		2.5						
	Other	256.6		126.7		129.9						
	Capital Outlay	0.0		0.0								
	Division Total	4,007.8		2,471.4		1,322.0	59.2				145.1	10.1
<b>Water Services</b>												
3700	Water Operations	4,570.1	Water				4,570.1					
3710	Water Production	13,411.7	Water				13,411.7					
3780	Water LTD, Depr., O/H	7,794.1	Water				7,794.1					
	Division Total	25,775.9					25,775.9					
<u>Detail for Division:</u>												
	Labor	2,596.0					2,596.0					
	Contractual Services	251.3					251.3					
	Commodities	14,021.5					14,021.5					
	Other	8,892.1					8,892.1					
	Capital Outlay	15.0					15.0					
	Division Total	25,775.9					25,775.9					
<b>Public Works - Administration</b>												
3000	Public Works Gen.Admin	422.0	Water/St.Ltg/Sewer/Refuse	243.1		23.4	52.1				20.3	83.1
	Division Total	422.0		243.1		23.4	52.1				20.3	83.1
<u>Detail for Division:</u>												
	Labor	330.3		160.5		23.4	46.6				16.7	83.1
	Contractual Services	21.3		12.2			5.5				3.6	
	Commodities	7.3		7.3								
	Other	63.1		63.1								
	Capital Outlay											
	Division Total	422.0		243.1		23.4	52.1				20.3	83.1

## PUBLIC WORKS

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		09-10	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b>Street Maintenance</b>													
3044	Prop 42 Cap	403.9	State TCRF	403.9									
3105	City Refuse Collect	262.0	Water	241.0				21.0					
3110	Street M/S/P	128.0	Gas Tax	128.0									
3111	Seal Coating	480.8	Gas Tax	480.8									
3112	Asphalt Maint./Overlay	811.0	Gas Tax	811.0									
3113	Concrete Maintenance	761.3	Gas Tax	761.3									
3114	Drainage/Misc. Maint.	284.2	Water					284.2					
3115	Graffiti Removal	384.8	Gas Tax/Redevelopment	339.7					45.1				
3116	R/W & Street Cleaning	1,083.6	Gas Tax	1,083.6									
3117	Spill Cleanup	106.1	Gas Tax	106.1									
3118	Tree Maintenance	1,076.6	Gas Tax	1,076.6									
3120	Traffic Maint. M/S/P	39.6	Gas Tax	39.6									
3121	Traffic Sign Maintenance	188.4	Gas Tax	188.4									
3122	Traffic Painting	151.0	Gas Tax	151.0									
3213	Concrete Repl/Capital	268.9		268.9									
	Division Total	6,430.2		6,079.9				305.2	45.1				
<u>Detail for Division:</u>													
	Labor	2,749.8		2,491.1				213.6	45.1				
	Contractual Services	2,383.7		2,327.2				56.5					
	Commodities	402.2		400.9				1.4					
	Other	894.5		860.7				33.7					
	Capital Outlay	0.0											
	Division Total	6,430.2		6,079.9				305.2	45.1				
<b>Building Maintenance</b>													
3130	HVAC	167.3		167.3									
3131	Energy Retrofit	468.0		468.0									
3132	Energy Efficiency	1,500.0	Federal PW Grants		1,500.0								
3300	Facility Management M/S/P	58.6		58.6									
3310	Custodial Services	904.9		904.9									
3311	Agency Custodial	50.6	Redevelopment						50.6				
3320	Building Maint. & Repair	2,346.2		2,346.2									
	Division Total	5,495.6		3,945.0	1,500.0				50.6				
<u>Detail for Division:</u>													
	Labor	1,726.7		1,726.7									
	Contractual Services	1,080.1		1,029.5					50.6				
	Commodities	192.5		192.5									
	Other	996.3		996.3									
	Capital Outlay	1,500.0			1,500.0								
	Division Total	5,495.6		3,945.0	1,500.0				50.6				
<b>Parks Maintenance</b>													
2509	Parking District	4.2	Parking Dist. - Acq. & Mtn.					4.2					
2510	Main St. Assmt. District	24.6	Main St. Assmt. Dist.					24.6					
3500	Parks/Greenbelt M/S/P	35.5		35.5									
3510	Grounds Maintenance	1,166.9	Water	952.9				214.0					
3530	Parks Maintenance	700.0	Pk. Maint. Assmt. Dist.				700.0						
3540	R/W Landscape M/S/P	44.6		44.6									
3541	Median Maintenance	596.6		596.6									
3550	Willowick Golf Course	69.2	Golf Course	69.2									
	Division Total	2,641.6		1,698.8			728.8	214.0					

## PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<u>Detail for Division:</u>													
Labor		1,462.4		865.2			453.7	143.5					
Contractual Services		694.9		495.4			156.5	43.0					
Commodities		135.6		93.3			22.3	20.0					
Other		348.7		244.9			96.3	7.5					
Capital Outlay		0.0		0.0									
Division Total		<u>2,641.6</u>		<u>1,698.8</u>			<u>728.8</u>	<u>214.0</u>					
<b>Environmental Compliance</b>													
3010	Environmental Mgmt	367.3	Water/Sewer/Refuse	43.1				38.4				243.6	42.2
3043	NPDES Program	685.6	Water	351.6				334.0					
Division Total		<u>1,052.9</u>		<u>394.7</u>				<u>372.4</u>				<u>243.6</u>	<u>42.2</u>
<u>Detail for Division:</u>													
Labor		362.2		126.4				57.1				137.3	41.4
Contractual Services		590.6		203.1				314.5				73.0	
Commodities		86.2		60.5								25.7	
Other		13.9		4.7				0.8				7.6	0.8
Capital Outlay													
Division Total		<u>1,052.9</u>		<u>394.7</u>				<u>372.4</u>				<u>243.6</u>	<u>42.2</u>
<b>Sanitary Services</b>													
3800	GGSD Sewer Oper.	6,280.7	GGSD Sewer Operations									6,280.7	
3810	GGSD Sewer Inspect	111.0	GGSD Sewer Operations									111.0	
3820	Sewer Later/Ln Prog	45.0	Sewer System Conting									45.0	
Division Total		<u>6,436.7</u>										<u>6,436.7</u>	
<u>Detail for Division:</u>													
Labor		1,723.2										1,723.2	
Contractual Services		980.6										980.6	
Commodities		209.8										209.8	
Other		3,523.1										3,523.1	
Capital Outlay		0.0										0.0	
Division Total		<u>6,436.7</u>										<u>6,436.7</u>	
<b>Solid Waste</b>													
3900	GGSD Refuse Services	7,280.8	GGSD Refuse										7,280.8
3950	Waste Mgmt. Recycling	19.8	GGSD Refuse										19.8
Division Total		<u>7,300.6</u>											<u>7,300.6</u>
<u>Detail for Division:</u>													
Labor		46.3											46.3
Contractual Services		6,933.4											6,933.4
Commodities		1.8											1.8
Other		319.1											319.1
Capital Outlay													
Division Total		<u>7,300.6</u>											<u>7,300.6</u>

## PUBLIC WORKS

		Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		09-10		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		09-10		09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10	09-10
<b>Recycling</b>													
3953	Bev Recycling Grant	44.9	CA Dept of Conserv		44.9								
3983	Used Oil 14th Cycle	43.4	Used Oil		43.4								
	Division Total	<u>88.3</u>			<u>88.3</u>								
<u>Detail for Division:</u>													
	Labor												
	Contractual Services	88.3			88.3								
	Commodities												
	Other												
	Capital Outlay												
	Division Total	<u>88.3</u>			<u>88.3</u>								
<b>TOTAL FOR DEPARTMENT:</b>													
	LABOR	12,400.5		6,422.5			613.7	3,116.0	45.1			2,022.3	180.9
	CONTRACTUAL SERVICES	15,300.1		5,290.4	88.3		1,209.4	670.8	50.6			1,057.2	6,933.4
	COMMODITIES	15,128.5		823.6			24.8	14,042.8				235.5	1.8
	OTHER	15,307.5		2,296.4			226.3	8,934.2				3,530.7	319.9
	CAPITAL OUTLAY	1,515.0		0.0	1,500.0			15.0				0.0	
	TOTAL DEPARTMENT	<u>59,651.6</u>		<u>14,832.9</u>	<u>1,588.3</u>		<u>2,074.2</u>	<u>26,778.8</u>	<u>95.7</u>			<u>6,845.7</u>	<u>7,436.0</u>

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Public Works Director	1	Senior Administrative Aide	1
Engineering Services Manager	1	Traffic Signal Electrician	2
Senior Civil Engineer	1	Equipment Mechanic	6
Traffic Engineer	1	Maintenance Repair Worker	6
Water Services Manager	1	Heavy Equipment Operator	4
Environmental Serv Manager	1	Senior Water Service Worker	5
Project Engineer	2	Permit Technician	1
Division Manager	2	Department Secretary	1
Principal Administrative Analyst	1	Fire Apparatus Mechanic	1
Associate Engineer	5	Small Engine Mechanic	1
Assistant Engineer	2	Water Production Operator	4
Custodial Supervisor	1	Water Customer Service Worker	3
Public Works Supervisor	10	Senior Park Maintenance Worker	7
Principal Engineering Tech.	1	Senior Street Maintenance Worker	8
Senior Traffic Signal Electrician	1	Principal Office Assistant	4
Water Production Electrician	1	Street Maintenance Worker	9
Senior Administrative Analyst	2	Water Service Worker	13
Construction Inspector	3	Park Maintenance Worker	7
Senior Engineering Technician	3	Equipment Service Worker	1
Water Quality Technician	3	Senior Sewer Maintenance Worker	3
Public Works Foreman	6	Sewer Maintenance Worker	7
Senior Water Production Oper.	5	Custodian	2
Senior Environ. Serv. Spec.	2		
Admin. Analyst	1		
		TOTAL POSITIONS	<u>153</u>

## CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

## CITY ATTORNEY

	Total 09-10	Funding Source	Basic Services 09-10	Grant Services 09-10	Mobile Home Parks Services 09-10	Special Assessment Services 09-10	Water Services 09-10	Agency Services 09-10	Cable Services 09-10	Housing Services 09-10	Sewer Services 09-10	Refuse Services 09-10
<b><u>DIVISIONS</u></b>												
<b>City Attorney</b>												
5510 Legal Services	730.7		730.7									
5520 Special Legal Project	23.7		23.7									
Division Total	<u>754.4</u>		<u>754.4</u>									
Labor												
Contractual Services	733.7		733.7									
Commodities	7.2		7.2									
Other	13.5		13.5									
Capital Outlay												
Division Total	<u>754.4</u>		<u>754.4</u>									
<b><u>TOTAL FOR DEPARTMENT:</u></b>												
LABOR												
CONTRACTUAL SERVICES	733.7		733.7									
COMMODITIES	7.2		7.2									
OTHER	13.5		13.5									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>754.4</u></u>		<u><u>754.4</u></u>									

# Special Budgets

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FY 2009-10

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq.& Maint.)	Main St.	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>					
Beginning Balance	\$ 54.6	\$ 173.9	\$ 15.7	\$ 0.0	\$ 244.2
FY 09-10 Assessments	<u>1,318.1</u>	<u>5.9</u>	<u>27.4</u>	<u>700.0</u>	<u>2,051.4</u>
Total Funds Available	1,372.7	179.8	43.1	700.0	2,295.6
<u>EXPENSES</u>					
Operations & Maintenance	1,372.7	4.1	24.6	700.0	2,101.4
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,372.7	4.1	24.6	700.0	2,101.4
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 175.7</u>	<u>\$ 18.5</u>	<u>\$ 0.0</u>	<u>\$ 194.2</u>

COMPARISON FY 2008-09 WITH FY 2009-10  
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	<u>FY 08-09</u>	<u>FY 09-10</u>	<u>Change</u>	<u>% Change</u>
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 478.4	\$ 487.5	\$ 9.1	1.9%
Building Abatement	210.0	285.0	75.0	35.7%
Neigh. Imp. Campaign	0.0	120.0	120.0	N/A
Lutheran Social Services	0.0	20.0	20.0	N/A
Fair Housing Services	36.2	32.4	(3.8)	(10.5%)
Sr. Hm. Imp. Grant Program	110.0	50.0	(60.0)	(54.5%)
Sr. Meals & Services	29.4	29.4	0.0	0.0%
Lead Paint Testing	11.0	14.0	3.0	27.3%
Section 108 Refinance	1,204.0	1,033.6	(170.4)	(14.2%)
Acacia Center Rehabilitation	25.0	0.0	(25.0)	(100.0%)
Senior Citizens Center	201.1	205.1	4.0	1.9%
Focus Neighborhood Unit	155.5	155.5	0.0	0.0%
Harbor Corridor Acq. Blight	112.6	0.0	(112.6)	(100.0%)
Fire Station Prop.	<u>0.0</u>	<u>167.1</u>	<u>167.1</u>	<u>N/A</u>
 TOTAL	 \$ 2,573.2	 \$ 2,599.6	 \$ 26.4	 1.0%

# Water Supply Budget

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## GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 172,000, the water demand is almost 10 billion gallons per year. Garden Grove has 11 active wells with a pumping capacity of over 31,000 gallons per minute strategically located throughout the City. Its multi-use reservoirs have a total storage capacity of 53 million gallons, which is enough emergency storage for 2.8 days. Four import water connections provide the City with a total import capacity of 24,500 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from wells and groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. Because we are susceptible to droughts, the need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on a daily monitoring of the water supply. Due to State requirements, staff will be reviewing and updating the water conservation ordinance in order to impose permanent water saving and conservation measures. In addition, the City will update the Water Block Rate Structure, which was designed to encourage water conservation, to include budget-tiered rates. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

## GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

As part of the City's Water Master Plan, the Garden Grove Public Financing Authority issued its Series 1993 Revenue Bonds (Water Services Capital Improvement Program), to fund the design and construction of additions and improvements to the City's municipal water system. Bond projects include Lampson Reservoir, Trask Reservoir, Well No. 29 at Twin Lakes Freedom Park, new water mains, and rehabilitation of imported water connections.

The City of Garden Grove adopted a Water Financial Plan in July 2007. Implementation of this plan has already begun with the completion of the Water Master Plan and the conversion of the City's gas chlorinated facilities to safer liquid chlorine systems. Replacement of defective components of the water system has been underway for the past two years. In addition, the design phase is complete for the Fire Flow Deficiency Main Replacement Project, which the Master Plan identified as a top priority, and construction is expected to begin in July 2009. Design has begun for the natural gas engine replacement for the Westhaven Pump Station.

# CITY OF GARDEN GROVE WATER SUPPLY PROGRAM

## BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Apply for first tranche of water bonds in July 2008 as recommended in the Water Financial Plan that was adopted in July 2007.

## ISSUES

### A. Federal and State Issues

1. New and stricter water quality mandates.
2. New and stricter requirements for NPDES permit.
3. New and stricter discharge requirements.
4. New and stricter AQMD requirements.

### B. Local Issues

1. Comply with all state and federal water quality standards.
2. Continue to implement new State-mandated certification requirements.
3. Begin monitoring for unregulated contaminants as required by the EPA.
4. Comply with new AQMD regulations on six natural gas engines.
5. Continue to improve the infrastructure of the distribution system.
6. Implement an energy conservation program for water production.
7. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
8. Develop a Geographic Information System (GIS) for water systems.

## WATER SERVICES BUDGET

FY 2008-09 - 2011-12

(\$000)

<b><u>FUNDS AVAILABLE</u></b>	FY 08-09 Projected Year End	FY 09-10 Budget	FY 10-11 Forecast	FY 11-12 Forecast
BEGINNING BALANCE	\$ 15.2	\$ 611.5	\$ 548.7	\$ (4,761.3)
BOND PROCEEDS (annual allocation)	0.0	0.0	0.0	0.0
TRANSFER FROM REPLACEMENT	1,000.0	0.0	0.0	0.0
REVENUES	28,303.0	29,402.1	29,115.3	28,347.7
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
LOAN FROM GENERAL FUND	0.0	0.0	0.0	0.0
<b>TOTAL FUNDS AVAILABLE</b>	<b>29,318.2</b>	<b>30,013.6</b>	<b>29,664.0</b>	<b>23,586.4</b>
 <b><u>OPERATION EXPENDITURES</u></b>				
OPERATIONS				
LABOR	3,619.0	3,582.1	3,605.9	3,678.0
CONTRACTUAL SERVICES	1,152.4	1,106.5	1,117.6	1,128.7
COMMODITIES	1,110.0	752.3	729.1	747.3
VEHICLE / EQUIPMENT RENTALS	607.9	655.5	675.2	695.4
INSURANCE	263.3	263.3	263.3	263.3
ADMIN SUPPORT COSTS	1,678.9	1,969.3	2,229.2	2,523.5
PURCHASED WATER	11,966.6	13,411.7	15,818.5	15,694.0
LONG TERM DEBT	1,298.1	1,302.2	2,937.8	2,935.1
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	2,045.7	1,819.6	1,912.3	1,969.7
STREET REPAIR CHARGE	2,700.0	2,700.0	2,700.0	1,350.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
<b>TOTAL OPERATION EXPENDITURES</b>	<b>26,441.9</b>	<b>27,562.5</b>	<b>31,988.9</b>	<b>30,985.0</b>
PROJECTED AMOUNT UNDER SPENT	0.0	0.0	0.0	0.0
<b>NET OPERATION EXPENDITURES</b>	<b>26,441.9</b>	<b>27,562.5</b>	<b>31,988.9</b>	<b>30,985.0</b>
 <b><u>WATER CAPITAL EXPENDITURES</u></b>				
WATER MAINS	1,808.8	1,683.3	879.2	1,050.4
PRODUCTION CAPITAL	456.0	219.1	1,557.2	2,844.5
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>2,264.8</b>	<b>1,902.4</b>	<b>2,436.4</b>	<b>3,894.9</b>
 FUNDS AVAILABLE	 29,318.2	 30,013.6	 29,664.0	 23,586.4
WATER EXPENDITURES	28,706.7	29,464.9	34,425.3	34,879.9
ENDING BALANCE	\$ 611.5	\$ 548.7	\$ (4,761.3)	\$ (11,293.5)



WATER CAPITAL PROJECTS

FIVE YEAR PLAN  
(\$000)

<u>PROJECTS</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>
1. WATER MAINS	\$ 1,809	\$ 1,683	\$ 879	\$ 1,050	\$ 969
2. PRODUCTION CAPITAL	<u>456</u>	<u>219</u>	<u>1,557</u>	<u>2,845</u>	<u>1,021</u>
TOTAL	\$ 2,265	\$ 1,902	\$ 2,436	\$ 3,895	\$ 1,990

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

FY 2009-10

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 307,128	\$ 12,651
Water Meter	767,821	31,628
Fire Hydrants	214,990	8,856
Main Valve	245,703	10,121
Water Main Improvements	147,639	0
Production Projects	219,105	1,756,367
	\$ 1,902,386	\$ 1,819,623

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUE	51
DEPRECIATION	<u>1,820</u>
	\$1,871
TRANSFER TO CAPITAL	1,820
LESS REPLACEMENT COSTS	<u>(1,820)</u>
ENDING BALANCE	\$1,871

<u>PROJECTS</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>
1. WATER SERVICE	\$ 323	\$ 13	\$ 0	\$ 0	\$ 0	\$ 0
2. WATER METER	504	32	0	0	0	0
3. FIRE HYDRANT	565	9	0	0	0	0
4. MAIN VALVE	353	10	0	0	0	0
5. PRODUCTION	0	0	0	0	0	0
6. WATER MAIN	301	0	1,912	1,970	2,029	2090
7. NATURAL GAS ENGINE	<u>0</u>	<u>1,756</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$2,046</u>	<u>\$1,820</u>	<u>\$1,912</u>	<u>\$1,970</u>	<u>\$2,029</u>	<u>\$2,090</u>

WATER REPLACEMENT PROJECTS

1. Replace deficient customer service lines on an as-needed basis.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

## WATER COST FACTOR

(PER ACRE FOOT)

	08-09	09-10	10-11	11-12	12-13
IMPORT WATER COST	\$ 528.5	\$ 709.0	\$ 861.0	\$ 905.0	\$ 950.0
POWER COSTS	\$ 60.0	\$ 62.0	\$ 64.0	\$ 66.0	\$ 68.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 249.0	\$ 249.0	\$ 269.0	\$ 290.0	\$ 314.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 388.0	\$ 499.0	\$ 574.0	\$ 603.0	\$ 633.0
BASIN PRODUCTION PERCENTAGE	69%	62%	57%	58%	58%

# Agency for Community Development

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GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT  
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the Garden Grove Agency for Community Development is to enhance and promote economic development of all segments of the community through preservation, revitalization and development of existing and new facilities. The function of the Agency is to implement the amended Redevelopment Plan for the Garden Grove Community Project Area; implement the Redevelopment Plan for the Buena-Clinton Project Area; contribute toward the implementation of the City Vision Statement, Guiding Principles and Strategic Goals as outlined in the Strategic Plan, adopted in 2005; and implement the Economic Development Strategy, adopted in 2008.

FISCAL YEAR 2009-10  
MAJOR PROGRAM OBJECTIVES

Economic Development

1. Develop site plans and entitlements for the medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at Brookhurst Street and Garden Grove Boulevard.
2. Negotiate and implement a Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) for the Central Hub located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
3. Continue to implement the Harbor Boulevard Master Plan, along with the promotion and marketing of International West. The Agency envisions an entertainment district that will draw local residents and tourists to create a unique, exciting, urban entertainment node of hotels, restaurants, retail, and themed attractions. Explore housing opportunities that may complement uses in the master plan.
4. Assist in the development of new hotels and expansion of existing hotels in the International West area, with focus on the implementation of the Embassy Suites
5. Continue to market redevelopment sites within the Community Project Area.
6. Continue exploring development opportunities for the Century Triangle, located at Century Boulevard and Garden Grove Boulevard.
7. Continue exploring development opportunities for the Civic Center area.
8. Continue to implement the Disposition and Development Agreement with Kam Sang Company, for the development of a second hotel on the west side of Harbor Boulevard, immediately south of the new Sheraton Hotel.

9. Continue to assist in marketing the Pavilion Plaza properties and pursue negotiations to renovate and expand the center.
10. Continue implementation of the Business Outreach and Retention Programs (i.e. Garden Grove Salutes, Business Visitation/Link, Business Breakfasts, Business Beautification, Training Seminars, etc). Continue marketing efforts to attract new sales tax generators and point-of-sale businesses.
11. Continue the soil remediation of the development site and implement the Olson Company project to provide 12 single-family units on the south side of Garden Grove Boulevard between Harbor Boulevard and Rockinghorse Road.
12. Implement priorities identified in the Economic Development Strategy.
13. Continue to fund senior citizen accessibility improvement grant programs that are available throughout the City.
14. Continue to fund mobile-home rehabilitation grant programs that are available throughout the City.
15. Continue to fund programs that encourage maintenance and improvement of owner-occupied housing in neighborhoods throughout the community.
16. Provide funding for grant programs that provide assistance to first-time homebuyers.

The Fiscal Year 2009-10 budget for the Garden Grove Agency for Community Development contains a wide breadth of projects and programs that will enhance the economic viability of the City and provide diverse community services and private facilities, enhancing the quality of life for Garden Grove residents.



CITY OF GARDEN GROVE  
 GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT  
 2009-10 FISCAL YEAR ADOPTED BUDGET ANALYSIS (\$000)

	Housing Set Aside	Community * Project Area	Buena Clinton Area	Total Adopted Budget
<u>Funds Available:</u>				
Reserves and Ending Balances	\$ 2,577.5	\$ 4,025.3	\$ 0.0	\$ 6,602.8
Operating Revenues	5,870.0	22,755.0	575.0	29,200.0
Agency Short Term Loan	0.0	0.0	0.0	0.0
Transfer From T.O.T. Sharing Fund	0.0	2,200.0	0.0	2,200.0
	<hr/>	<hr/>	<hr/>	<hr/>
Total Funds Available	\$ 8,447.5	\$ 28,980.3	\$ 575.0	\$ 38,002.8
<u>Less: Operating Expenditures:</u>				
General Operations (Schedule 1)	(1,648.8)	(3,204.5)	(157.8)	(5,011.1)
Indirect Overhead (Schedule 1)	(198.2)	(1,626.9)	(13.5)	(1,838.6)
Agency Reimbursement & Loan Repayment Agreements (Schedule 1)	0.0	(558.2)	0.0	(558.2)
Debt Service (Schedule 1)	0.0	(7,674.7)	0.0	(7,674.7)
Neighborhood Improvements (Schedule 1)	(660.0)	0.0	0.0	(660.0)
Pass-Thru Agreements/Rebate/Leased Buildings (Schedule 1)	(145.0)	(11,664.1)	0.0	(11,809.1)
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Total Operating Expenditures	(2,652.0)	(24,728.4)	(171.3)	(27,551.7)
Amount Available For Projects	<hr/>	<hr/>	<hr/>	<hr/>
	5,795.5	4,251.9	403.7	10,451.1
Less: Agency Development Projects (Schedule 2)	<hr/>	<hr/>	<hr/>	<hr/>
	(5,795.5)	(4,251.9)	(403.7)	(10,451.1)
Total Projects	(5,795.5)	(4,251.9)	(403.7)	(10,451.1)
Net Amount Available	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0

\* Includes RDA UBOC Interim Loan and 2008 Katella Note

SCHEDULE 1  
ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)  
FY 2009-10

Package No.	Description	Adopted Budget
	Agency General Operations	
0010	Agency Board	\$ 5.9
0020	Management	149.3
0021	Operations	9.3
0022	Manager Projects	0.5
0027	Employee Development	2.8
0030	Real Property	207.9
0053	Reprographics	4.0
0060	Public Information	19.3
1020	General Accounting	17.1
1021	Financial Planning	10.3
2000	Community Development Management	170.0
2500	Community Project	2,020.3
2501	Buena-Clinton Project	15.0
2503	Agency Real Property	315.0
2504	Tax Sharing Agreements	1,725.0
2505	Agency Planning	324.9
2507	Tax Rebate	20.0
2511	Business Retention	64.1
2512	Garden Grove Center	615.9
2513	Coastline	320.1
2514	Marriott Suites Rebate	300.0
2515	Hampton Rebate	362.6
2516	Hilton Rebate	338.6
2520	Gilbert Street Development	43.0
2521	Boise Rebate	1,301.6
2522	Residence Inn Rebate	1,310.0
2523	Hyatt Rebate	1,780.2
2524	Kelswan Rebate	31.5
2526	Katella Cottages	185.4
2527	Augustine LTD	89.0
2528	GGUSD Capital Facilities	2,780.0
2531	Sheraton Rebate	550.0
2535	Civic Center Property Management	350.0
2701	Set Aside Administration	826.2
2810	Mobile Home Rehabilitation	150.0
2813	Home Improvement Loans	75.0
2817	Housing Authority Lease Payment	145.0
2850	Bertram Partners	60.0
2854	Single Family Rehabilitation	250.0
2859	Senior Home Improvement Grants	125.0
3115	Graffiti Removal	45.1
3311	Agency Custodial	50.6
6765	Focus Neighborhood Unit	142.8
6770	Neighborhood Compliance	260.9
	Subtotal General Operations	\$ 17,569.2

SCHEDULE 1  
ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)  
FY 2009-10  
(Continued)

Package No.	Description	Adopted Budget
Agency General Operations		
2500	Community Project Indirect Service Charge	<u>1,626.9</u>
2501	Buena-Clinton Project Indirect Service Charge	<u>13.5</u>
2502	Agency Debt Service	<u>6,013.1</u>
2508	Inter-City Loans	<u>558.2</u>
2545	C.O.P. Debt	<u>1,562.6</u>
2546	C.O.P. Administration/Bond Costs	<u>5.0</u>
2547	2003 Refund Bond Expense	<u>5.0</u>
2701	Set Aside Administration Indirect Service Charge	<u>198.2</u>
TOTAL OPERATING COSTS		<u><u>\$ 27,551.7</u></u>

SCHEDULE 2

CITY OF GARDEN GROVE  
GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT  
FY 2009-10 ADOPTED PROJECTS (\$000)

<u>AGENCY</u>	<u>AMOUNT</u>
Olson/Rockinghorse	\$ 337.4
Project B2 Harbor/Twintree	2,010.0
Brookhurst Triangle	300.0
Central Hub	4,800.0
Century Triangle	2,000.0
Sweet Homes Development	600.0
Buena Clinton	403.7
TOTAL AGENCY	<u>\$ 10,451.1</u>

# Housing Authority

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## HOUSING AUTHORITY

### DESCRIPTION AND OBJECTIVES

#### PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

#### FISCAL YEAR 2009-10 PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 4,000 initial and annual inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.

HOUSING AUTHORITY

FY 2009-10

ADOPTED BUDGET

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 138,962
Vouchers Program	25,677,123
Family Self-Sufficiency Program	<u>94,059</u>
TOTAL	<u>\$ 25,910,144</u>



## HOUSING AUTHORITY ADOPTED BUDGET

FY 2009-10

Housing Assistance Grant	09-10 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010 City Council	\$ 4,457	Housing Authority
City Management		
0021 Operations	5,671	Housing Authority
Support Services		
0053 Reprographics	500	Housing Authority
Fiscal Services		
1020 General Accounting	22,081	Housing Authority
1021 Financial Planning	7,901	Housing Authority
Subtotal	29,982	
Community Development Operations		
2000 Community Dev. Management	98,352	Housing Authority
Housing Authority		
4102 Housing Administration	2,392,761	Housing Authority
4103 Family Self-Sufficiency	94,059	Housing Authority
4104 Housing - Vouchers/HAP	23,284,362	Housing Authority
Subtotal	25,771,182	
Total Program	\$ 25,910,144	

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# Sanitary District

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## GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Industries (formerly Taormina Industries), under the name "Garden Grove Disposal". With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted new rates for all residential and non-residential customers on September 13, 2005. The new rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2007 have been exhausted. The second tranche will be implemented in future fiscal years.

GARDEN GROVE SANITARY DISTRICT  
BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

- A. Federal and State Issues
  1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
  1. Comply with all State and Federal sanitary sewer requirements.
  2. Implement fat, oil and grease control program.
  3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT  
SEWER BUDGET  
FY 2008-09 - 2010-11  
(\$000)

	2008-09 Adopted Budget	FY 08-09 Projected Year End	FY 09-10 Adopted Budget	FY 10-11 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 3,155.0	\$ 16,815.5	\$ 11,182.9	\$ 23,239.7
BOND PROCEEDS (Annual Allocation)	18,000.0	0.0	18,000.0	0.0
REVENUES	9,511.9	9,463.9	10,003.1	10,603.3
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>30,666.9</u>	<u>26,279.4</u>	<u>39,186.0</u>	<u>33,843.0</u>
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	2,067.3	1,993.3	2,216.3	2,174.4
CONTRACTUAL SERVICES	1,116.9	1,116.9	1,115.8	1,171.6
COMMODITIES	246.1	246.1	237.1	249.0
VEHICLE / EQUIPMENT RENTALS	203.5	203.5	216.4	227.2
INSURANCE	41.7	41.7	41.7	41.7
ADMIN SUPPORT COSTS	395.0	395.0	535.5	562.3
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,463.3	1,463.3	1,488.4	1,488.4
LATERAL LOAN PROGRAM	45.0	45.0	45.0	45.0
OPERATING RESERVE	770.0	770.0	770.0	770.0
SEWER SYSTEM CONTINGENCY RESERVE	232.0	232.0	232.0	232.0
TOTAL OPERATION EXPENDITURES	<u>6,580.8</u>	<u>6,506.8</u>	<u>6,898.2</u>	<u>6,961.6</u>
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,221.1	1,221.1	1,161.8	1,196.7
NEW CAPITAL IMPROVEMENTS	7,368.6	7,368.6	7,886.3	5,900.0
CAPITAL EXPENDITURES	<u>8,589.7</u>	<u>8,589.7</u>	<u>9,048.1</u>	<u>7,096.7</u>
TOTAL EXPENDITURES	15,170.5	15,096.5	15,946.3	14,058.3
FUNDS AVAILABLE	30,666.9	26,279.4	39,186.0	33,843.0
EXPENDITURES	<u>15,170.5</u>	<u>15,096.5</u>	<u>15,946.3</u>	<u>14,058.3</u>
ENDING BALANCE	\$ 15,496.4	\$ 11,182.9	\$ 23,239.7	\$ 19,784.7

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

FY 2009-10

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	7,886,262	1,161,831
TOTAL	<u>\$ 7,886,262</u>	<u>\$ 1,161,831</u>



SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>
1. SEWER MAINS	<u>\$ 7,368</u>	<u>\$ 7,886</u>	<u>\$ 5,900</u>	<u>\$ 8,200</u>	<u>\$ 4,600</u>
TOTAL	<u>\$ 7,368</u>	<u>\$ 7,886</u>	<u>\$ 5,900</u>	<u>\$ 8,200</u>	<u>\$ 4,600</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$	0
REVENUES		<u>0</u>
DEPRECIATION RESERVES - TRANSFER		<u>0</u>
DEPRECIATION - TRANSFER		<u>\$ 1,162</u>
LESS REPLACEMENT COSTS		<u>(1,162)</u>
ENDING BALANCE		<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>
1. SEWER MAIN REPLACEMENT	\$ 1,021	\$ 962	\$ 997	\$ 1,033	\$ 1,070
2. MANHOLE REHABILITATION	200	200	200	200	200
TOTAL	<u>\$ 1,221</u>	<u>\$ 1,162</u>	<u>\$ 1,197</u>	<u>\$ 1,233</u>	<u>\$ 1,270</u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT  
SOLID WASTE BUDGET  
FY 2008-09 - 2010-11  
(\$000)

	FY 08-09 Adopted Budget	FY 08-09 Projected Year End	FY 09-10 Adopted Budget	FY 10-11 Forecast
BEGINNING BALANCE	\$ 1,223.6	\$ 1,223.6	\$ 280.4	\$ 11.0
REVENUES	8,354.0	8,019.0	8,272.0	8,520.2
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>\$ 9,577.6</u>	<u>\$ 9,242.6</u>	<u>\$ 8,552.4</u>	<u>\$ 8,531.2</u>
<u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 388.0	\$ 337.5	\$ 403.8	\$ 403.8
CONTRACTUAL SERVICES	7,085.9	7,085.9	7,086.0	7,298.6
COMMODITIES	25.9	7.5	14.5	14.5
VEHICLE / EQUIPMENT RENTALS	0.0	0.0	0.0	0.0
INSURANCE	13.9	13.9	13.9	13.9
ADMIN SUPPORT	309.9	309.9	315.7	325.2
OPERATING RESERVE	207.5	207.5	207.5	207.5
LANDFILL RESERVE	<u>1,000.0</u>	<u>1,000.0</u>	<u>500.0</u>	<u>250.0</u>
TOTAL OPERATIONS EXPENDITURES	<u>\$ 9,031.1</u>	<u>\$ 8,962.2</u>	<u>\$ 8,541.4</u>	<u>\$ 8,513.5</u>
FUNDS AVAILABLE	9,577.6	9,242.6	8,552.4	8,531.2
EXPENDITURES	<u>9,031.1</u>	<u>8,962.2</u>	<u>8,541.4</u>	<u>8,513.5</u>
ENDING BALANCE	\$ 546.5	\$ 280.4	\$ 11.0	\$ 17.7

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# Cable Television

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## GARDEN GROVE CABLE TELEVISION (CHANNEL 3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

### Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

### Government Access

- Televising City Council and Agency for Community Development meetings
- Producing promotional videos including annual State of the City, Garden Grove Pride and Mayor's Prayer Breakfast videos
- Producing weekly award-winning news and information program "This Week in Garden Grove"
- Producing training and recruitment videos
- Producing promotional and public information Internet content
- Producing long-form documentary programming

CABLE BUDGET  
 FY 2009-10  
 (\$000's)

	Budget FY 08-09	Adopted Budget FY 09-10
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	100.0	110.0
Other Revenue	<u>11.5</u>	<u>5.3</u>
Total Funds Available	111.5	115.3
 <u>EXPENDITURES</u>		
G.G. Cable Programming	19.6	14.3
Community Access	<u>91.9</u>	<u>101.0</u>
Total Expenses	111.5	115.3
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>



# Mobile Home Parks

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## CITY OWNED MOBILE HOME PARKS

In August 1993, the Garden Grove Housing Authority purchased the Bahia Village and Emerald Isle mobilehome parks to preserve unique and affordable housing opportunities in the community. The Housing Authority leased the parks to the City, and the City formed the Garden Grove Improvement Corporation (GGIC) to oversee and manage the daily operations of the parks. The GGIC is supported by staff from the City's Community Development Department.

The GGIC, under the direction of the City Council, is continuing its goals of maintaining rent stability while managing the parks in a responsible manner. In the coming year, the Improvement Corporation will focus on the following:

- Continuing efforts to maintain existing mobile homes through the mobile home grant program.
- Providing capital improvements to the parks.
- Continuing to promote and encourage resident participation in the management of the parks.

MOBILE HOME PARK BUDGET  
FY 2009-10  
(\$000)

	Budget FY 08-09	Adopted Budget FY 09-10	Projected FY 10-11
<u>FUNDS AVAILABLE</u>			
Beginning Balance	\$ 318.4	\$ 647.9	\$ 1,049.9
Transfers			
Emerald Isle MHP	0.0	0.0	0.0
Bahia Village MHP	0.0	0.0	0.0
Travel Country RV	0.0	0.0	0.0
Revenue			
Emerald Isle MHP	906.7	908.8	945.2
Bahia Village MHP	1,563.5	1,643.4	1,709.1
Travel Country RV	<u>350.0</u>	<u>245.3</u>	<u>245.0</u>
Total Revenue	\$ 2,820.2	\$ 2,797.5	\$ 2,899.3
Total Funds Available	\$ 3,138.6	\$ 3,445.4	\$ 3,949.2
<u>EXPENDITURES</u>			
Emerald Isle MHP	820.7	915.1	942.5
Bahia Village MHP	1,320.0	1,235.1	1,272.2
Travel Country RV	<u>350.0</u>	<u>245.3</u>	<u>245.0</u>
Total Expenses	\$ 2,490.7	\$ 2,395.5	\$ 2,459.7
Estimated Ending Balance	<u>\$ 647.9</u>	<u>\$ 1,049.9</u>	<u>\$ 1,489.5</u>

# Capital Improvements

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## INTRODUCTION

### 2009-10 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

#### Capital Improvement and Projects Plans

##### Capital Improvement Plans

The City of Garden Grove is responsible for the planning and operation of City capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2009-10 Capital Improvement Plans have been developed based upon needs analyses. Priorities have been established considering safety, level of congestion, condition of existing improvements, and availability of financing. The major capital improvements can be categorized as follows:

##### Community/Economic Development

The Agency for Community Development is responsible for enhancing and promoting the economic development of all segments of the Garden Grove community through the preservation, revitalization, and development of existing and new neighborhoods and facilities. The redevelopment of blighted areas to spur increased economic vitality is another key mission. The 2009-10 Capital Improvement Plan proposes final payment of the Promissory Note for the Travel Country RV Park land acquisition, funding for improvements along Harbor Boulevard and Chapman Avenue, relocation costs associated with development of the Brookhurst Triangle, a redevelopment plan for the Central Hub, potential relocation costs associated with development of the Century Triangle, potential relocation costs associated with development at 12686 Garden Grove Boulevard, the purchase of property on Harbor Boulevard for hotel development, various housing development improvements, and ongoing remediation at Rockinghorse and Garden Grove Boulevard.

##### Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program, make up the street improvements.

Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements include street reconstruction and widening, signal modifications at intersections, construction of storm drainage systems, and sidewalk and wheelchair ramp improvements.

##### Facilities

The 2009-10 Capital Improvement Plan proposes funding for energy efficient projects throughout the city such as installation of solar panels and LED street lighting. Due to funding shortage, library restrooms and other City building modifications have been deferred until funding becomes available.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

2009-10

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Atlantis Play Center		\$ 100,000	(287) \$ 100,000
TOTAL	\$ 0	\$ 100,000	\$ 100,000



CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2009-10

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>Travel Country RV Park Land Acquisition</u>			
Tognazzini Promissary Note		\$ 1,500,000 (002)	\$ 1,500,000
<u>Marriott Hotel</u>			
Powerlines/Pole Relocation (Agency DDA Obligation)		250,000 (002)	250,000
<u>Sheraton Hotel</u>			
Electrical Power for Median Lights (Agency DDA Obligation)		10,000 (002)	10,000
Insertion of Traffic Signal (Agency DDA Obligation)		250,000 (002)	250,000
<u>Brookhurst Triangle 2</u>			
Relocation for Brookhurst Triangle 2 Tenants (To be funded by short-term financing bond)		300,000 (002)	300,000
<u>Central Hub</u>			
Redevelopment Plan for Central Hub (Acquisition & Relocation)		1,254,515 (002) 3,545,485 (007)	1,254,515 3,545,485
<u>Sweethomes Development</u>			
Relocation Costs		600,000 (002)	600,000
<u>Housing Development Improvements</u>			
Buena-Clinton Rehab		403,700 (005)	403,700
<u>Rockinghorse/Garden Grove Blvd.</u>			
Ongoing Remediation Costs (Agency DDA Obligation)		250,000 (007)	250,000
Polanco Settlement (Deposited into Revenue Account 03/09)		15,000 (002)	15,000
Underground Storage Tank Reimbursement (Deposited into Revenue Account 03/09)		72,355 (002)	72,355
<u>Century Triangle</u>			
Acquisition and Relocation Costs		2,000,000 (007)	2,000,000
<u>CDBG Projects</u>			
Fire Station Acquisition		167,091 (161)	167,091
TOTAL	\$ 0	\$ 10,618,146	\$ 10,618,146

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES  
2009-10

	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
<u>STREET IMPROVEMENTS</u>					
1. Magnolia/Trask IIP	\$		\$	557,566 (423)	\$ 557,566
2. Local Street Improvements		100,000 (421)			100,000
3. GMA #2 Administration				7,000 (423)	7,000
4. Fairview St/Trask Intersection Imp.				550,202 (423)	550,202
5. Brookhurst/Garden Grove IIP		100,000 (421)		537,910 (423)	637,910
6. Euclid/Garden Grove IIP		265,834 (421)		1,000,041 (423)	1,265,875
7. Harbor/Lampson				326,930 (423)	326,930
8. GG Sanitary District Payback		1,000,000 (061)			1,000,000
9. Harbor Rehabilitation: GG to Chapman				1,000,000 (361)	1,000,000
10. Arterial Median Imps. Citywide		827,366 (421)			827,366
		304,141 (075)			304,141
11. Arterial Street Rehabilitation		2,568,621 (040)			2,568,621
<u>STREET MAINTENANCE</u>					
1. Residential Overlays*					
2. Residential Sealing		205,883 (060)			205,883
		274,909 (111)			274,909
3. Concrete Replacement and Repair		268,912 (111)			268,912
4. Prop. 42 CAP Project		403,928 (075)			403,928
5. TCRF Local Street Maintenance		371,000 (075)			371,000
<u>STORM DRAIN IMPROVEMENTS</u>					
1. Yockey/Newland (Line B-5)				500,000 (361)	500,000
2. Yockey/Newland Phase 2				1,000,000 (361)	1,000,000
3. Belgrave Channel Improvement				2,500,000 (361)	2,500,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>					
1. Traffic Signal Modifications		150,000 (421)			150,000
2. Haster/Allard Traffic Signal		28,900 (421)		289,000 (283)	317,900
3. West/Wilken TS		27,900 (421)		279,000 (283)	306,900
4. Traffic Management Center Upgrade				150,000 (423)	150,000
				170,000 (423)	170,000
5. Civic Center Dynamic Signs		300,000 (040)			300,000
Total	\$	<u>7,197,394</u>	\$	<u>8,867,649</u>	<u>\$ 16,065,043</u>

\* Potential projects as funding becomes available.

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES (CONT'D)  
(Available Beginning Balance Plus FY 09-10 Estimated Revenue)

BASIC / SPECIAL	GRANT / OTHER
Prop 1B (040) \$ 2,868,621	SAFE ROUTES (283) \$ 568,000
Gas Tax 2105 (061) 1,000,000	Regional "M" (423) 3,299,649
State TCRF (075) 304,141	Federal Grants (361) <u>5,000,000</u>
Local "M" (421) <u>1,500,000</u>	Subtotal \$ 8,867,649
Subtotal \$ 5,672,762	

STREET MAINTENANCE FUNDING SUMMARY

Gas Tax 2106 (060) \$ 205,883
State TCRF (075) 774,928
General Fund (111) <u>543,821</u>
Subtotal \$ 1,524,632

GRAND TOTAL \$ 16,065,043

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

FY 2009-10

PROJECTS	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	<u>\$ 7,886,262</u>	<u>\$ 1,161,831</u>
TOTAL	\$ 7,886,262	\$ 1,161,831

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

FY 2009-10

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$ 307,128	\$ 12,651
Water Meter	767,821	31,628
Fire Hydrants	214,990	8,856
Main Valve	245,703	10,121
Water Main Improvements	147,639	
Production Projects		
Booster Pump Replacements:		
Westhaven (2), Lampson (5),		
Magnolia (1)	104,592	
Natural Gas Engine Replacements:		
Westhaven	<u>114,513</u>	<u>1,756,367</u>
TOTAL	\$ 1,902,386	\$ 1,819,623

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
FACILITY MAINTENANCE

2009-10

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Energy Efficiency Project		<u>\$ 1,500,000</u>	(361) <u>\$ 1,500,000</u>
TOTAL		\$ 1,500,000	\$ 1,500,000

CAPITAL IMPROVEMENTS, PROJECTS,  
STREETS AND FACILITIES MAINTENANCE  
FUNDING SUMMARY

FY 2009-10

Funding	Total
Redevelopment (002)	\$ 4,251,870
Redevelopment/Buena Clinton (005)	403,700
Housing Set Aside (007)	5,795,485
State Bonds P-1B AB1266 (040)	2,868,621
State Gas Tax 2106/2107 (060)	205,883
State Gas Tax 2105 (061)	1,000,000
State TCRF (075)	1,079,069
General Purpose (111)	543,821
CDBG (161)	167,091
Safe School Routes (283)	568,000
County CSVC Grants (287)	100,000
Federal PW Grants (361)	6,500,000
Measure M (421)	1,500,000
Measure M Regional (423)	3,299,649
Water Capital (602)	1,902,386
Water Replacement (603)	1,819,623
Sewer Capital (631)	7,886,262
Sewer Replacement (632)	<u>1,161,831</u>
TOTAL	\$ 41,053,291

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# Statistics

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## GENERAL STATISTICS

Garden Grove is the 27th largest city in California

Incorporation	June 18, 1956
Population	174,715
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	409 (26.4 acres)
Parks and Recreation	186 acres (25 sites)
Water System	9.9 billion gallons used per year
Countywide Assessed Valuation (08-09)	\$428,809,224,276
Citywide Assessed Valuation (08-09)	\$12,670,015,197
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.025 per \$100 City assessed valuation

FISCAL YEAR 2009-10

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2008-09	Year End Fiscal Year 2008-09	Adopted Budget Fiscal Year 2009-10
Fire	103	103	102
Sworn	98	98	98
Non-Sworn	5	5	4
Police	256	258	257
Sworn	173	173	172
Non-Sworn	83	85	85
Subtotal Public Safety	359	361	359
City Manager	10	10	8
Finance	34	34	34
Community Development	56	56	56
Public Works	152	152	153
Community Services	35	35	34
City Attorney	0	0	0
Human Resources	9	9	8
Economic Development	12	12	12
Information Technology	<u>18</u>	<u>18</u>	<u>18</u>
Subtotal Other	326	326	323
CITY TOTALS	<u>685</u>	<u>687</u>	<u>682</u>

## LISTING OF NEW AND DELETED POSITIONS

### FY 2008-09 New (Deleted) Positions In Adopted Budget

Administrative Analyst (Pos. #R062) - Finance	1
Stock Clerk (Pos. #R066) - Finance	1
Building Inspector (Pos. #R070) - Community Development	1
Public Works Technician (Pos. #R072) - Public Works	1
Water Service Worker (Pos. #R074 & R075) - Public Works	2
Community Services Coordinator (Pos. #R076) - Community Services	1

Total FY 2008-09 Adopted Positions 685 (ee)

(ee) Includes 36 positions which are funded by grants and other sources.

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### FY 2008-09 New (Deleted) Positions Modified During Fiscal Year

Senior Community Services Officer (Pos. #R080, R082 & R856) - Police	3
Police Records Specialist (Pos. #R856) - Police	(1)

Total FY 2008-09 Positions At Year End 687 (ff)

(ff) Includes 36 positions which are funded by grants and other sources.

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### FY 2009-10 New (Deleted) Positions In Adopted Budget

Assistant City Manager (Pos. #R880) - City Manager	(1)
Employee Development Director (Pos. #R200) - City Manager	(1)
Senior Administrative Aide (Pos. #R395) - Public Works	1
Senior Administrative Aide (Pos. #R395) - Community Services	(1)
Administrative Analyst (Pos. #R419) - Fire	(1)
Police Officer (Pos. #O810) - Police	(1)
Senior Personnel Analyst (Pos. #R377) - Human Resources	(1)

Total FY 2009-10 Adopted Positions 682 (gg)

(gg) Includes 35 positions which are funded by grants and other sources.

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FIVE-YEAR REVENUE SUMMARY  
FY 2005-06 THROUGH FY 2009-10 (\$000)

	2005-06 (Actual)	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Projected)	2009-10 (Budget)
<b><u>BASIC CITY REVENUE FUNDS</u></b>					
<b><u>GENERAL PURPOSE FUNDS</u></b>					
Sales Tax	\$ 19,453	\$ 19,696	\$ 19,780	\$ 16,000	\$ 16,500
Property Tax					
- General	10,378	11,120	11,922	12,240	12,490
- Paramedics	2,273	2,404	2,570	2,550	2,600
Property Transfer Tax	706	630	330	350	350
Motor Vehicle Tax	13,129	13,603	14,011	14,200	11,300
Franchises	2,235	2,413	2,337	2,450	2,500
Bldg. Permits & Other Fees	2,956	2,756	1,686	1,100	1,000
Deferred Municipal Support	4,409	4,733	4,436	4,609	5,005
Hotel Visitors Tax	9,405	9,974	10,552	10,500	10,500
Business Tax	2,292	2,326	2,390	2,100	2,100
Other Income	2,723	2,705	3,340	2,760	2,815
Traffic Fines	1,787 *	1,511 *	1,068	1,000	1,000
Parking Fines	1,001	984	914	980	1,010
Reimbursement Agreement	240	240	240	240	240
Interest	1,184	2,322	2,457	1,200	1,000
Grant OH Support	275	121	101	34	68
Street Repair/Loan Payback	0	0	0	2,700	2,700
Sports Facility Income	41	66	80	70	70
Land Sales	0	1,792	50	1,100	0
Energy Retrofit/Fire Truck	0	N/A	N/A	N/A	N/A
General Plan	630	N/A	N/A	N/A	N/A
Vehicle Fee Gap Loan Program	0	N/A	N/A	N/A	N/A
Total General Purpose Fund	<u>75,117</u>	<u>79,396</u>	<u>78,264</u>	<u>76,183</u>	<u>73,248</u>
<b><u>MISCELLANEOUS FUNDS</u></b>					
Gas Tax	2,100	2,073	1,836	2,000	2,000
Gas Tax 2105	1,088	1,144	1,082	1,150	1,000
State Traffic Congestion Relief Fund	767	1,262	0	1,180	404
Golf Course Operations	623	607	595	600	600
City Partnerships	75	100	100	0	N/A
Hotel Visitors Tax Sharing	2,006	2,206	2,121	2,300	2,200
Self-Supporting Recreation	605	600	631	600	600
Police Seizure	161	69	61	20	20
Traffic Offender Impound Fees	129	37	63	50	50
Red Light Enforcement Program	N/A *	N/A *	774	1,000	1,000
Certificate of Participation	123	39	2	N/A	N/A
Total Miscellaneous Funds	<u>7,677</u>	<u>8,137</u>	<u>7,265</u>	<u>8,900</u>	<u>7,874</u>
TOTAL BASIC OPERATIONAL REVENUE	82,794	87,533	85,529	85,083	81,122
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>					
State Bonds Prop. 1B AB 1266	N/A	N/A	2,779	2,700	2,869
Cultural Arts	75	104	44	50	50
Park Fees	321	527	296	50	50
Drainage Fees	102	115	129	75	75
Traffic Mitigation Fees	293	247	170	250	250
Measure M	2,050	2,223	2,241	1,800	1,500
Development Agreement Fees	1,550	619	186	100	100
Total Construction Funds (Capital)	<u>4,391</u>	<u>3,835</u>	<u>5,845</u>	<u>5,025</u>	<u>4,894</u>
TOTAL BASIC CITY FUNDS	<u>\$ 87,185</u>	<u>\$ 91,368</u>	<u>\$ 91,374</u>	<u>\$ 90,108</u>	<u>\$ 86,016</u>

\* Red Light Enforcement Program Included in Traffic Fines.

FIVE-YEAR REVENUE SUMMARY  
FY 2005-06 THROUGH FY 2009-10 (\$000)

	2005-06 (Actual)	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Projected)	2009-10 (Budget)
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	\$ 691	\$ 733	\$ 743	\$ 525	\$ 550
CDBG/HOME/ADDI/ESG	5,142	5,133	12,556	3,716	3,850
Federal Employment Grants	521	81	0	0	0
Misc. Operational Grants	1,352	1,282	1,976	2,126	2,279
Misc. Capital Grants	3,810	4,200	5,459	10,875	10,368
<b>TOTAL GRANT FUNDS</b>	<b>11,516</b>	<b>11,429</b>	<b>20,734</b>	<b>17,242</b>	<b>17,047</b>
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	829	884	971	907	909
Bahia Village MHP	1,542	1,620	1,800	1,563	1,643
Travel Country RV	4,528	367	428	350	245
<b>TOTAL MOBILE HOME PARK FUNDS</b>	<b>6,899</b>	<b>2,871</b>	<b>3,199</b>	<b>2,820</b>	<b>2,797</b>
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,318	1,307	1,314	1,310	1,318
Main Street	34	35	37	35	33
Park Maintenance	692	692	690	700	700
<b>TOTAL SPECIAL ASSESSMENTS</b>	<b>2,044</b>	<b>2,034</b>	<b>2,041</b>	<b>2,045</b>	<b>2,051</b>
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	18,652	20,516	26,050	28,303	29,402
<b>TOTAL WATER FUNDS</b>	<b>18,652</b>	<b>20,516</b>	<b>26,050</b>	<b>28,303</b>	<b>29,402</b>
<u>AGENCY FUNDS</u>					
Community Project Area					
- General	20,653	18,771	20,976	23,100	22,730
- Short Term Loan	0	0	0	0	0
Buena-Clinton	410	430	459	455	575
Housing Set Aside	4,645	4,834	5,293	5,765	5,870
RDA UBOC Intrim Loan - 011	N/A	N/A	32,004	0	25
2008 Katella Note - 012	N/A	N/A	2,015	0	0
<b>TOTAL AGENCY FUNDS</b>	<b>25,708</b>	<b>24,035</b>	<b>60,747</b>	<b>29,320</b>	<b>29,200</b>
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	117	126	86	112	115
<b>TOTAL CABLE CORPORATION FUNDS</b>	<b>117</b>	<b>126</b>	<b>86</b>	<b>112</b>	<b>115</b>
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority	23,761	24,220	25,490	25,882	25,910
Housing Authority Mod. Rehab.	0	0	52	0	0
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	<b>23,761</b>	<b>24,220</b>	<b>25,542</b>	<b>25,882</b>	<b>25,910</b>
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	6,697	9,569	10,079	9,264	27,780
GGSD/Sewer - Capital	(4)	0	245	0	0
GGSD/Sewer - Replacement	120	17	10	0	0
Cert. Of Part./Series A-2006	50	566	730	0	0
Sewer Fees	97	213	142	200	223
<b>TOTAL SEWER FUNDS</b>	<b>6,960</b>	<b>10,365</b>	<b>11,206</b>	<b>9,464</b>	<b>28,003</b>
<u>REFUSE FUNDS</u>					
GGSD/Refuse - Operations	6,633	7,678	7,689	8,019	8,272
GGSD/Golf Range	N/A	83	109	0	0
<b>TOTAL REFUSE FUNDS</b>	<b>6,633</b>	<b>7,761</b>	<b>7,798</b>	<b>8,019</b>	<b>8,272</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 189,475</b>	<b>\$ 194,725</b>	<b>\$ 248,777</b>	<b>\$ 213,315</b>	<b>\$ 228,813</b>

FIVE-YEAR OPERATING EXPENDITURES  
SUMMARY BY DEPARTMENT  
FY 2005-06 THROUGH 2009-2010 (\$000)

Department	2005-06 (Actual)	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Budget)	2009-10 (Budget)
<u>Basic Services</u>					
Fire	\$ 17,813	\$ 18,019	\$ 19,743	\$ 20,436	\$ 19,116
Police	34,685	38,227	42,040	44,910	42,053
City Manager	616	1,411	1,571	1,749	1,464
Finance	3,040	1,810	1,971	2,231	2,033
Community Development	3,032	2,893	2,898	3,568	2,893
Public Works	11,223	15,587	14,430	16,157	14,833
Community Services	1,937	2,925	3,802	4,346	3,965
City Attorney	643	590	698	754	754
Personnel Services/Human Resources	721	820	968	1,189	999
Administrative Services	2,000	N/A	N/A	N/A	N/A
Economic Development	0	445	345	622	22
Information Technology	N/A	594	581	785	708
Total Basic Services	\$ 75,710	\$ 83,321	\$ 89,047	\$ 96,747	\$ 88,840
<u>Grant Services</u>					
Fire	420	279	197	110	111
Police	724	605	1,895	1,695	952
City Manager	0	0	0	0	0
Community Development	3,865	4,095	10,930	3,862	3,393
Public Works	694	295	106	51	1,588
Community Services	624	622	834	941	1,280
Personnel Services/Human Resources	675	237	392	194	203
Information Technology	N/A	0	0	2	5
Total Grant Services	\$ 7,002	\$ 6,133	\$ 14,354	\$ 6,855	\$ 7,532
<u>Mobile Home Parks</u>					
City Manager	2,425	0	0	0	0
Community Development	0	2,115	2,288	2,141	2,151
Economic Development	0	541	555	350	245
Total Mobile Home Parks	\$ 2,425	\$ 2,656	\$ 2,843	\$ 2,491	\$ 2,396
<u>Special Assessment</u>					
City Manager	68	29	34	27	27
Public Works	1,774	2,029	2,180	2,316	2,074
Total Special Assessment	\$ 1,842	\$ 2,058	\$ 2,214	\$ 2,343	\$ 2,101
<u>Water Services</u>					
City Manager	8	9	11	19	7
Finance	483	542	530	690	680
Community Development	47	26	39	29	30
Public Works	19,780	20,426	20,503	26,734	26,779
Community Services	0	0	6	11	11
Administrative Services	5	N/A	N/A	N/A	N/A
Economic Development	0	33	30	45	51
Information Technology	N/A	5	4	5	5
Total Water Services	\$ 20,323	\$ 21,041	\$ 21,123	\$ 27,533	\$ 27,563



FIVE-YEAR OPERATING EXPENDITURES  
SUMMARY BY DEPARTMENT  
FY 2005-06 THROUGH 2009-2010 (\$000)

Department	2005-06 (Actual)	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Budget)	2009-10 (Budget)
<u>Agency Services</u>					
Police	119	234	427	396	404
City Manager	20,096	288	321	282	168
Finance	9	8	6	30	27
Community Development	1,294	223	285	511	520
Public Works	59	50	71	94	96
Community Services	0	264	7	19	19
Administrative Services	13	N/A	N/A	N/A	N/A
Economic Development	0	21,060	25,666	22,533	26,314
Information Technology	N/A	10	3	4	4
Total Agency Services	\$ 21,590	\$ 22,137	\$ 26,786	\$ 23,869	\$ 27,552
<u>Cable Services</u>					
Community Services	228	470	248	112	115
Administrative Services	0	N/A	N/A	N/A	N/A
Total Cable Services	\$ 228	\$ 470	\$ 248	\$ 112	\$ 115
<u>Housing Services</u>					
City Manager	2	8	3	10	10
Finance	19	13	17	31	30
Community Development	0	22,683	24,132	25,840	25,869
Community Services	22,800	0	0	0	0
Administrative Services	1	N/A	N/A	N/A	N/A
Information Technology	N/A	1	0	1	1
Total Housing Services	\$ 22,822	\$ 22,705	\$ 24,152	\$ 25,882	\$ 25,910
<u>Sewer Services</u>					
City Manager	0	1	0	4	4
Finance	25	67	101	272	255
Public Works	4,187	3,995	4,617	6,553	6,846
Community Services	0	0	0	6	6
Total Sewer Services	\$ 4,212	\$ 4,063	\$ 4,718	\$ 6,835	\$ 7,111
<u>Refuse Services</u>					
City Manager	7	17	6	22	23
Finance	201	252	262	357	369
Public Works	7,054	6,764	6,792	7,439	7,436
Community Services	0	0	0	6	6
Economic Development	N/A	65	122	N/A	N/A
Total Refuse Services	\$ 7,262	\$ 7,098	\$ 7,182	\$ 7,824	\$ 7,834
TOTAL CITY OPERATIONS	<u>\$ 163,416</u>	<u>\$ 171,682</u>	<u>\$ 192,667</u>	<u>\$ 200,491</u>	<u>\$ 196,954</u>
<u>Capital</u>					
Basic Services	3,214	1,709	1,523	7,394	6,044
Grant Services	4,890	3,290	4,069	11,314	9,034
Special Assessment Services	58	49	322	0	0
Water Services	1,302	1,161	2,587 *	7,266 *	3,722 *
Agency Services	7,741	2,738	15,615	16,289	10,451
Sewer Services	1,074	8,738	6,880	8,555	8,995
Total Capital	\$ 18,279	\$ 17,685	\$ 30,996	\$ 50,818	\$ 38,246
TOTAL ALL FUNDS	<u>\$ 181,695</u>	<u>\$ 189,367</u>	<u>\$ 223,663</u>	<u>\$ 251,309</u>	<u>\$ 235,200</u>

\* Water Services includes New Capital plus Replacement Capital.

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# 5-Year Forecast

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## FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the ten components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the current economic recession; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Mobile Home Park Fund projections include modest revenue growth and inflation adjustments.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

Agency for Community Development Funds include beginning balances. Projected sources and uses include Agency and Housing Set Aside Revenues needed to fund operations, and to provide for debt service and redevelopment/housing projects. These projections will be adjusted as the full impact of the State takeaways (SERAF) are realized.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

FIVE-YEAR  
REVENUE PROJECTION  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<b><u>BASIC CITY REVENUE FUNDS</u></b>					
<b>GENERAL PURPOSE FUNDS</b>					
Sales Tax	\$ 16,500	\$ 17,000	\$ 17,500	\$ 17,850	\$ 18,207
Property Tax					
- General	12,490	12,740	12,990	13,250	13,515
- Paramedics	2,600	2,650	2,710	2,764	2,819
Property Transfer Tax	350	350	350	357	364
Motor Vehicle Tax	11,300	11,300	11,300	11,526	11,757
Franchises	2,500	2,550	2,550	2,601	2,653
Bldg. Permits & Other Fees	1,000	1,000	1,000	1,020	1,040
Deferred Municipal Support	5,005	5,005	5,005	5,155	5,310
Hotel Visitors Tax	10,500	11,000	11,000	11,220	11,444
Business Tax	2,100	2,400	2,400	2,448	2,497
Other Income	2,815	2,870	2,900	2,958	3,017
Traffic Fines	1,000	1,000	1,000	1,020	1,040
Parking Fines	1,010	1,040	1,090	1,112	1,134
Reimbursement Agreement	240	240	240	240	240
Interest	1,000	1,100	1,100	1,122	1,144
Grant OH Support	68	66	66	66	66
Street Repair/Loan Payback	2,700	2,700	1,350	1,350	1,350
Sports Facility Income	70	70	70	70	70
Land Sales	0	0	0	0	0
Gas Tax	2,000	2,000	2,000	2,000	2,000
Gas Tax 2105	1,000	1,150	1,150	1,150	1,150
State Traffic Congestion Relief Fund	404	300	300	300	300
Golf Course Operations	600	600	600	600	600
City Partnerships	N/A	N/A	N/A	N/A	N/A
Hotel Visitors Tax Sharing	2,200	2,200	2,200	2,244	2,289
Self-Supporting Recreation	600	600	600	600	600
Police Seizure	20	20	20	20	20
Traffic Offender Impound Fees	50	50	50	50	50
Red Light Enforcement Program*	1,000	1,000	1,000	1,000	1,000
Subtotal Basic Operations	81,122	83,001	82,541	84,093	85,676
<b><u>Capital Revenue Funds</u></b>					
State Bonds Prop 1B AB 1266	2,869	0	0	0	0
Public Art	50	50	50	50	50
Park Fees	50	50	50	50	50
Drainage Fees	75	75	75	75	75
Traffic Mitigation Fees	250	250	250	250	250
Measure M	1,500	1,500	1,500	1,500	1,500
Development Impact Fees	100	100	100	100	100
Subtotal Basic Capital Revenue	4,894	2,025	2,025	2,025	2,025
<b>TOTAL BASIC CITY FUNDS</b>	<b>\$ 86,016</b>	<b>\$ 85,026</b>	<b>\$ 84,566</b>	<b>\$ 86,118</b>	<b>\$ 87,701</b>
<b><u>GRANT REVENUE FUNDS</u></b>					
Public Safety/Augmentation	550	550	550	550	550
CDBG//HOME/ADDI/ESG	3,850	3,850	3,850	3,850	3,850
Federal Employment Grants	0	0	0	0	0
Misc. Operational Grants	2,279	2,279	2,279	2,279	2,279
Misc. Capital Grants	10,368	477	87	87	87
<b>TOTAL GRANT FUNDS</b>	<b>17,047</b>	<b>7,156</b>	<b>6,766</b>	<b>6,766</b>	<b>6,766</b>

\* Formerly a Revenue Source in Traffic Fines.

FIVE-YEAR  
REVENUE PROJECTION (CONT'D)  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	909	945	983	1,023	1,063
Bahia Village MHP	1,643	1,709	1,777	1,848	1,922
Travel Country RV	245	245	200	200	200
TOTAL MOBILE HOME PARK FUNDS	2,797	2,899	2,960	3,071	3,185
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,318	1,318	1,318	1,318	1,318
Main Street	33	33	33	33	33
Park Maintenance	700	0	0	0	0
TOTAL SPECIAL ASSESSMENTS	2,051	1,351	1,351	1,351	1,351
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	29,402	29,115	28,348	30,000	30,000
Bond Proceeds	0	0	0	0	0
TOTAL WATER FUNDS	29,402	29,115	28,348	30,000	30,000
<u>AGENCY FUNDS</u>					
Community Project Area					
- General	22,730	23,185	23,648	24,121	24,604
- Short Term Loan	0	0	0	0	0
Buena-Clinton	575	587	598	610	622
Housing Set Aside	5,870	5,987	6,107	6,229	6,354
RDA UBOC Interm Loan-011	25	0	0	0	0
2008 Katella Note - 012	0	0	0	0	0
TOTAL AGENCY FUNDS	29,200	29,759	30,354	30,961	31,580
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	115	115	115	115	115
TOTAL CABLE CORPORATION FUNDS	115	115	115	115	115
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority	25,910	25,910	25,910	25,910	25,910
Housing Authority Mod. Rehab.	0	0	0	0	0
TOTAL HOUSING AUTHORITY FUNDS	25,910	25,910	25,910	25,910	25,910
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	10,003	10,603	11,027	11,468	11,927
Bond Proceeds	18,000	0	0	0	0
TOTAL SEWER FUNDS	28,003	10,603	11,027	11,468	11,927
<u>SOLID WASTE FUNDS</u>					
GGSD/Refuse - Operations	8,272	8,520	8,861	9,215	9,584
TOTAL REFUSE FUNDS	8,272	8,520	8,861	9,215	9,584
TOTAL ALL FUNDS	<u>\$ 228,813</u>	<u>\$ 200,454</u>	<u>\$ 200,258</u>	<u>\$ 204,975</u>	<u>\$ 208,119</u>

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT  
ALL BUDGET SECTIONS  
(In Thousands of Dollars)

Department	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<b>OPERATIONS</b>					
<u>Basic Services</u>					
Fire	\$ 19,116	\$ 19,689	\$ 20,280	\$ 20,888	\$ 21,515
Police	42,053	43,315	44,614	45,952	47,331
City Manager	1,464	1,508	1,553	1,600	1,648
Finance	2,033	2,094	2,157	2,222	2,289
Community Development	2,893	2,980	3,069	3,161	3,256
Public Works	14,833	15,278	15,736	16,208	16,694
Community Services	3,965	4,084	4,207	4,333	4,463
City Attorney	754	777	800	824	849
Human Resources	999	1,029	1,060	1,092	1,125
Economic Development	22	23	24	25	26
Information Technology	708	729	751	774	797
<b>TOTAL BASIC SERVICES</b>	<b>88,840</b>	<b>91,506</b>	<b>94,251</b>	<b>97,079</b>	<b>99,993</b>
<u>Grant Services</u>					
Fire	111	110	98	98	98
Police	952	943	844	844	844
Community Development	3,393	3,359	3,009	3,009	3,009
Public Works	1,588	1,572	1,408	1,408	1,408
Community Services	1,280	1,267	1,135	1,135	1,135
Human Resources	203	201	180	180	180
Information Technology	5	5	4	4	4
<b>TOTAL GRANT SERVICES</b>	<b>7,532</b>	<b>7,457</b>	<b>6,679</b>	<b>6,679</b>	<b>6,679</b>
<u>Mobile Home Parks</u>					
Community Development	2,151	2,215	2,281	2,350	2,420
Economic Development	245	245	200	200	200
<b>TOTAL MOBILE HOME PARKS</b>	<b>2,396</b>	<b>2,460</b>	<b>2,481</b>	<b>2,550</b>	<b>2,620</b>
<u>Special Assessment</u>					
City Manager	27	28	29	30	30
Public Works	2,074	2,136	2,200	2,266	2,334
<b>TOTAL SPECIAL ASSESSMENT</b>	<b>2,101</b>	<b>2,164</b>	<b>2,229</b>	<b>2,296</b>	<b>2,365</b>
<u>Water Services</u>					
City Manager	7	8	8	8	8
Finance	680	789	764	787	811
Community Development	30	35	34	35	36
Public Works	26,779	31,079	30,104	31,007	31,937
Community Services	11	13	12	13	13
Economic Development	51	59	57	59	61
Information Technology	5	6	6	6	6
<b>TOTAL WATER SERVICES</b>	<b>27,563</b>	<b>31,989</b>	<b>30,985</b>	<b>31,915</b>	<b>32,872</b>



FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT  
ALL BUDGET SECTIONS (CONT'D)  
(In Thousands of Dollars)

Department	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Agency Services</u>					
Police	\$ 404	\$ 416	\$ 429	\$ 441	\$ 455
City Manager	168	173	178	184	189
Finance	27	28	29	30	30
Community Development	520	536	552	568	585
Public Works	96	99	102	105	108
Community Services	19	20	20	21	21
Economic Development	26,314	27,103	27,917	28,754	29,617
Information Technology	4	4	4	4	5
TOTAL AGENCY SERVICES	<u>27,552</u>	<u>28,379</u>	<u>29,230</u>	<u>30,107</u>	<u>31,010</u>
<u>Cable Services</u>					
Community Services	<u>115</u>	<u>115</u>	<u>115</u>	<u>115</u>	<u>115</u>
TOTAL CABLE SERVICES	115	115	115	115	115
<u>Housing Services</u>					
City Manager	10	10	10	10	10
Finance	30	30	30	30	30
Community Development	25,869	25,869	25,869	25,869	25,869
Information Technology	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL HOUSING SERVICES	25,910	25,910	25,910	25,910	25,910
<u>Sewer Services</u>					
City Manager	4	4	4	4	4
Finance	255	257	264	272	280
Public Works	6,846	6,889	7,096	7,309	7,528
Community Services	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>7</u>
TOTAL SEWER SERVICES	7,111	7,156	7,371	7,592	7,820
<u>Solid Waste Services</u>					
City Manager	23	24	24	25	26
Finance	369	379	391	403	415
Public Works	7,436	7,647	7,876	8,112	8,356
Community Services	<u>6</u>	<u>6</u>	<u>6</u>	<u>7</u>	<u>7</u>
TOTAL SOLID WASTE SERVICES	7,834	8,056	8,298	8,547	8,803
TOTAL CITY OPERATIONS	<u>\$ 196,954</u>	<u>\$ 205,192</u>	<u>\$ 207,549</u>	<u>\$ 212,788</u>	<u>\$ 218,187</u>
<u>Capital Improv. Fund Sources</u>					
Basic	6,044	1,656	1,659	1,522	2,090
Grants	9,034	477	87	87	87
Special Assessment	0	0	0	0	0
Water	3,722	4,349	5,865	4,019	6,424
Agency	10,451	5,316	5,282	5,368	5,331
Sewer	<u>8,995</u>	<u>7,097</u>	<u>9,433</u>	<u>5,870</u>	<u>6,308</u>
TOTAL CITY CAPITAL	38,246	18,895	22,326	16,866	20,240
TOTAL CITY EXPENDITURE	<u>\$ 235,200</u>	<u>\$ 224,087</u>	<u>\$ 229,875</u>	<u>\$ 229,654</u>	<u>\$ 238,427</u>

FIVE-YEAR PROJECTION  
LABOR USAGE

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
Fire	102	102	102	102	102
Sworn	98	98	98	98	98
Non-sworn	4	4	4	4	4
Police	257	257	257	257	257
Sworn	172	172	172	172	172
Non-sworn	85	85	85	85	85
Subtotal Public Safety	359	359	359	359	359
City Manager	8	8	8	8	8
Finance	34	34	34	34	34
Community Development	56	56	56	56	56
Public Works	153	153	153	153	153
Community Services	34	34	34	34	34
City Attorney	0	0	0	0	0
Human Resources	8	8	8	8	8
Economic Development	12	12	12	12	12
Information Technology	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>
Subtotal Other	<u>323</u>	<u>323</u>	<u>323</u>	<u>323</u>	<u>323</u>
CITY TOTALS	<u><u>682</u></u>	<u><u>682</u></u>	<u><u>682</u></u>	<u><u>682</u></u>	<u><u>682</u></u>

PROJECTED SOURCES & USES OF  
BASIC FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)*	2011-12 (Projected)*	2012-13 (Projected)*	2013-14 (Projected)*
<u>Sources</u>					
Reserve	\$ 700	\$ 1,000	\$ 1,000	\$ 0	\$ 0
Transfers	5,000	5,000	3,500	456	411
Other Funding Sources For Balanced Budget	0	1,203	5,702	11,027	12,971
Beginning Balance	9,547	6,379	5,446	4,304	3,304
Estimated Revenue	<u>86,016</u>	<u>85,026</u>	<u>84,566</u>	<u>86,118</u>	<u>87,701</u>
Total Sources of Funds	101,263	98,608	100,214	101,905	104,387
<u>Uses</u>					
Operations	88,840	91,506	94,251	97,079	99,993
Capital Improvements	6,044	1,656	1,659	1,522	2,090
Loan Arrangements in the General Fund-Water	0	0	0	0	0
Retired Medical Reserve	0	0	0	0	0
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	94,884	93,162	95,910	98,601	102,083
EST. BALANCE (Deficit)	6,379	5,446	4,304	3,304	2,304
Less: Restricted Balance	<u>(6,304)</u>	<u>(5,304)</u>	<u>(4,304)</u>	<u>(3,304)</u>	<u>(2,304)</u>
NET BALANCE	<u>75</u>	<u>142</u>	<u>0</u>	<u>0</u>	<u>0</u>

\* Projections are Based upon an Adopted Budget that Includes Forced Labor Lapses and Defunded Positions.

PROJECTED SOURCES & USES OF  
GRANT SERVICES FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 298	\$ 778	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
CDBG/Home/ADDI/ESG	3,850	3,850	3,850	3,850	3,850
Fed. Employment Grants	0	0	0	0	0
Public Safety Aug.	550	550	550	550	550
Misc. Operational	2,279	2,279	2,279	2,279	2,279
Misc. Capital	<u>10,368</u>	<u>477</u>	<u>87</u>	<u>87</u>	<u>87</u>
TOTAL SOURCES	17,345	7,934	6,766	6,766	6,766
<u>Uses</u>					
Operations	7,532	7,457	6,679	6,679	6,679
Capital Improvements	<u>9,035</u>	<u>477</u>	<u>87</u>	<u>87</u>	<u>87</u>
Total Uses of Funds	16,567	7,934	6,766	6,766	6,766
ESTIMATED BALANCE	<u><u>\$ 778</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF  
MOBILE HOME PARK FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 648	\$ 1,050	\$ 1,490	\$ 1,969	\$ 2,490
Transfers					
Emerald Isle MHP	0	0	0	0	0
Bahia Village MHP	0	0	0	0	0
Travel Country RV	0	0	0	0	0
Estimated Revenue					
Emerald Isle MHP	909	945	983	1,023	1,063
Bahia Village MHP	1,643	1,709	1,777	1,848	1,922
Travel Country RV	245	245	200	200	200
<b>TOTAL SOURCES</b>	<b>3,445</b>	<b>3,949</b>	<b>4,450</b>	<b>5,040</b>	<b>5,676</b>
<u>Uses</u>					
Operations					
Emerald Isle MHP	915	942	971	1,000	1,030
Bahia Village MHP	1,235	1,272	1,310	1,350	1,390
Travel Country RV	245	245	200	200	200
<b>TOTAL USES</b>	<b>2,395</b>	<b>2,460</b>	<b>2,481</b>	<b>2,549</b>	<b>2,620</b>
Estimated Ending Balance	<u>\$ 1,050</u>	<u>\$ 1,490</u>	<u>\$ 1,969</u>	<u>\$ 2,490</u>	<u>\$ 3,056</u>

PROJECTED SOURCES & USES OF  
SPECIAL ASSESSMENT FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>OPERATIONS &amp; CAPITAL IMPROVEMENTS</u>					
<u>Sources</u>					
Beginning Balance	\$ 244	\$ 194	\$ 0	\$ 0	\$ 0
Street Lighting Assessments	1,318	1,318	1,318	1,318	1,318
Main Street	33	33	33	33	33
Park Maintenance	700	0	0	0	0
Anticipated Adjustment	<u>0</u>	<u>619</u>	<u>878</u>	<u>945</u>	<u>1,013</u>
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	2,295	2,164	2,229	2,296	2,364
<u>Uses</u>					
Operations	2,101	2,164	2,229	2,296	2,365
Capital Improvements	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL USES	2,101	2,164	2,229	2,296	2,365
REMAINING TOTAL RESERVES	<u>\$ 194</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES & USES OF  
WATER ENTERPRISE FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 612	\$ 549	\$ (4,761)	\$ (11,293)	\$ (15,198)
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Transfer From Replacement	0	0	0	0	0
Current Revenues	29,402	29,115	28,348	30,000	30,000
Annual Commodity Charge	0	0	0	0	0
Loan from General Fund	0	0	0	0	0
<b>TOTAL OPERATING &amp; RESERVE FUNDS AVAILABLE</b>	<b>30,014</b>	<b>29,664</b>	<b>23,587</b>	<b>18,707</b>	<b>14,802</b>
<u>Uses</u>					
Operations and Maintenance					
General	19,772	22,210	22,207	22,914	23,641
Depreciation	1,820	1,912	1,970	2,029	2,090
Deferred Municipal Support	1,969	2,229	2,523	2,599	2,677
Debt Service	1,302	2,938	2,935	3,023	3,114
Operating Reserves	0	0	0	0	0
Capital Improvements	1,902	2,436	3,895	1,990	4,334
Street Repair Charge	2,700	2,700	1,350	1,350	1,350
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	0	0	0	0	0
<b>Total Uses</b>	<b>29,465</b>	<b>34,425</b>	<b>34,880</b>	<b>33,905</b>	<b>37,206</b>
Projected Amt. Under Spent	0	0	0	0	0
<b>Net Total Uses</b>	<b>29,465</b>	<b>34,425</b>	<b>34,880</b>	<b>33,905</b>	<b>37,206</b>
<b>BALANCE</b>	<b>\$ 549</b>	<b>\$ (4,761)</b>	<b>\$ (11,293)</b>	<b>\$ (15,198)</b>	<b>\$ (22,404)</b>

PROJECTED SOURCES AND USES OF  
 AGENCY FOR COMMUNITY DEVELOPMENT FUNDS  
 FISCAL YEAR 2009-10 THROUGH 2013-14  
 (In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 6,603	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Community Project Area	22,755	23,185	23,648	24,121	24,604
Buena-Clinton	575	587	598	610	622
Housing Set Aside	5,870	5,987	6,107	6,229	6,354
Agency Short Term Loan	0	0	0	0	0
Transfers from T.O.T. Share Fnd	2,200	2,200	2,200	2,244	2,289
Debt Repayment/Refinance	<u>0</u>	<u>0</u>	<u>32,000</u>	<u>0</u>	<u>0</u>
Total Funds Available	38,003	31,959	64,553	33,205	33,869
<u>Uses</u>					
Operations	5,011	5,161	5,316	5,475	5,639
Indirect Overhead	1,839	1,894	1,951	2,010	2,070
Agency Reimb. Agreements	558	575	592	610	628
Debt Service	7,675	6,170	6,184	6,117	6,167
Debt Repayment/Refinance	0	0	32,000	0	0
Neighborhood Improvement	660	680	700	721	743
Pass Through Agreement/ Rebate Reimbursement	11,809	12,163	12,528	12,904	13,291
Loan Payment FNMA Projects	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	10,451	5,316	5,282	5,368	5,331
Total Uses	38,003	31,959	64,553	33,205	33,869
ESTIMATED ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>



PROJECTED SOURCES AND USES OF  
CABLE FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner	110	110	110	110	110
Other Funding Sources	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>
TOTAL SOURCES	115	115	115	115	115
<u>Uses</u>					
Cable Corp. Admin.	14	14	14	14	14
Community/Gov't Access	101	101	101	101	101
Cable Broadcast Production System	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL USES	115	115	115	115	115
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF  
HOUSING AUTHORITY FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Housing Revenues	<u>25,910</u>	<u>25,910</u>	<u>25,910</u>	<u>25,910</u>	<u>25,910</u>
TOTAL SOURCES	25,910	25,910	25,910	25,910	25,910
<u>Uses</u>					
Operations	<u>25,910</u>	<u>25,910</u>	<u>25,910</u>	<u>25,910</u>	<u>25,910</u>
TOTAL USES	25,910	25,910	25,910	25,910	25,910
REMAINING TOTAL RESERVES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF  
SANITARY DISTRICT SEWER FUNDS  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

Sewer	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 11,183	\$ 23,240	\$ 19,785	\$ 14,240	\$ 12,517
Revenues					
Bond Proceeds (Annual Allocation)	18,000	0	0	0	0
Property Tax	1,986	2,107	2,191	2,279	2,370
Sewer Permits	7	7	7	7	7
Interest/Other	150	150	156	162	168
Sewer User Fees	7,860	8,339	8,673	9,020	9,381
Operating Reserve Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	39,186	33,843	30,812	25,708	24,443
<u>Uses</u>					
Operations & Maintenance					
General	3,827	3,864	3,980	4,099	4,222
Administrative Service Charge	536	562	579	596	614
Debt Services	1,488	1,488	1,533	1,579	1,626
Depreciation	1,162	1,197	1,233	1,270	1,308
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	770	770	770	770	770
Capital Improvements	7,886	5,900	8,200	4,600	5,000
Sewer System Contingency Reserve	232	232	232	232	232
Sewer Lateral Loan Program	<u>45</u>	<u>45</u>	<u>45</u>	<u>45</u>	<u>45</u>
Total Expenditures	15,946	14,058	16,572	13,191	13,817
ESTIMATED ENDING BALANCE	<u>\$ 23,240</u>	<u>\$ 19,785</u>	<u>\$ 14,240</u>	<u>\$ 12,517</u>	<u>\$ 10,626</u>

PROJECTED SOURCES AND USES OF  
SANITARY DISTRICT SOLID WASTE  
FISCAL YEAR 2009-10 THROUGH 2013-14  
(In Thousands of Dollars)

	2009-10 (Budget)	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)
<u>Funds Available</u>					
Beginning Balance	\$ 280	\$ 11	\$ 18	\$ 124	\$ 335
Revenues					
Service Fee Hauler	6,837	7,042	7,324	7,617	7,922
Service Fee Residential	680	700	728	757	787
Lien Collection Hauler	88	91	95	99	103
Lien Collection GGSD	10	10	10	10	10
Property Tax	286	295	307	319	332
Service Fee Commercial	341	351	365	380	395
Miscellaneous Revenue	30	31	32	33	34
Anticipated Adjustment	0	0	0	0	0
Total Funds Available	8,552	8,531	8,879	9,339	9,918
<u>Uses</u>					
<u>Operations &amp; Maintenance</u>					
Contractual Services	7,044	7,257	7,475	7,700	7,932
General	432	432	445	458	472
Administrative Service Charge	316	325	335	345	355
Landfill Monitoring	42	42	43	44	45
Operating Reserve	207	207	207	207	207
Landfill Reserve	500	250	250	250	500
Total Expenditures	8,541	8,513	8,755	9,004	9,511
ESTIMATED ENDING BALANCE	<u>\$ 11</u>	<u>\$ 18</u>	<u>\$ 124</u>	<u>\$ 335</u>	<u>\$ 407</u>

# 5-Year Capital Improvements

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## INTRODUCTION

### FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

#### Capital

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Master Street, Drainage, and Sewer Plans. A Water Master Plan update was completed in November 2008. Priorities have been established considering: safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center and Lake Senior Center. Over the next five years, identified projects include improvements to Atlantis Play Center and Magnolia, Village Green, West Grove, Faylane, Eastgate, Gutosky, and Woodbury parks.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements identified in the Five-Year Plan include: street reconstruction and widening along Fairview Street, Magnolia Street, and other arterials; signal modifications at major intersections; and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Due to the State budget crisis, previous funding, such as, Prop 42 and 1B have been frozen until bonds are sold. Also, Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, has been projected to be half of what was expected due to the dwindling economy. With the passage of the American Recovery, and Reinvestment Act (ARRA), staff has secured federal funds for various improvements such as street rehabilitation, storm drains, and energy efficiency projects for the city.

The other Public Works projects can be divided into three sub-categories: streets, sewers and water. Road overlays greater than one inch in depth as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

#### Facilities

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects identified under this plan are compliant with the Americans With Disabilities Act.

## CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

<u>Projects - Prioritized</u>	<u>Estimated Costs</u>
2009-2010	
Atlantis Play Center	\$ 100,000
2010-2011	
Faylane Park	\$ 240,000
Eastgate Park	90,000
2011-2012	
Gutosky Park	\$ 150,000
Woodbury Park	150,000
2012-2013	
Magnolia Park	\$ 137,000
West Grove Park	50,000
Village Green	45,000
2013-2014	
Atlantis Play Center	\$ 300,000
Eastgate Park	450,000
Woodbury Park	300,000



CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2009-2010

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>Travel Country RV Park Land Acquisition</u>			
Tognazzini Promissary Note		\$ 1,500,000 (002)	\$ 1,500,000
<u>Marriott Hotel</u>			
Powerlines/Pole Relocation (Agency DDA Obligation)		250,000 (002)	250,000
<u>Sheraton Hotel</u>			
Electrical Power for median lights (Agency DDA Obligation)		10,000 (002)	10,000
Insertion of Traffic Signal (Agency DDA Obligation)		250,000 (002)	250,000
<u>Brookhurst Triangle 2</u>			
Relocation for Brookhurst Triangle 2 Tenants (to be funded by short-term financing bond)		300,000 (002)	300,000
<u>Central Hub</u>			
Redevelopment Plan for Central Hub (Acquisition & Relocation)		1,254,515 (002) 3,545,485 (007)	1,254,515 3,545,485
<u>Sweethomes Development</u>			
Relocation Costs		600,000 (002)	600,000
<u>Housing Development Improvements</u>			
Buena-Clinton Rehab.		403,700 (005)	403,700
<u>Rockinghorse/Garden Grove Blvd.</u>			
Ongoing Remediation Costs (Agency DDA Obligation)		250,000 (007)	250,000
Polanco Settlement (deposited into Revenue Account 03/09)		15,000 (002)	15,000
Underground Storage Tank Reimbursement (Deposited into Revenue Account 03/09)		72,355 (002)	72,355
<u>Century Triangle</u>			
Acquisition and Relocation Costs		2,000,000 (007)	2,000,000
<u>CDBG Projects</u>			
Fire Station Acquisition		167,091 (161)	167,091
Total	\$ 0	\$ 10,618,146	\$ 10,618,146

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2009-2010

	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
<u>STREET IMPROVEMENTS</u>					
Magnolia/Trask IIP	\$		\$	557,566 (423)	\$ 557,566
Local Street Improvements		100,000 (421)			100,000
GMA #2 Administration				7,000 (423)	7,000
Fairview St/Trask Intersection Imp.				550,202 (423)	550,202
Brookhurst/Garden Grove IIP		100,000 (421)		537,910 (423)	637,910
Euclid/Garden Grove IIP		265,834 (421)		1,000,041 (423)	1,265,875
Harbor/Lampson				326,930 (423)	326,930
GG Sanitary District Payback		1,000,000 (061)			1,000,000
Harbor Rehabilitation: GG to Chapman				1,000,000 (361)	1,000,000
Arterial Median Imps. Citywide		827,366 (421)			827,366
		304,141 (075)			304,141
Arterial Street Rehabilitation		2,568,621 (040)			2,568,621
<u>STREET MAINTENANCE</u>					
Residential Overlays *					
Residential Sealing		205,883 (060)			205,883
		274,909 (111)			274,909
Concrete Replacement and Repair		268,912 (111)			268,912
Prop 42 CAP Project		403,928 (075)			403,928
TCRF Local Street Maintenance		371,000 (075)			371,000
<u>STORM DRAIN IMPROVEMENTS</u>					
Yockey/Newland (Line B-5)				500,000 (361)	500,000
Yockey/Newland Phase 2				1,000,000 (361)	1,000,000
Belgrave Channel Improvement				2,500,000 (361)	2,500,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>					
Traffic Signal Modifications		150,000 (421)			150,000
Haster/Allard Traffic Signal		28,900 (421)		289,000 (283)	317,900
West/Wilken TS		27,900 (421)		279,000 (283)	306,900
Traffic Management Center Upgrade				150,000 (423)	150,000
				170,000 (423)	170,000
Civic Center Dynamic Signs		300,000 (040)			300,000
Total		<u>\$ 7,197,394</u>		<u>\$ 8,867,649</u>	<u>\$ 16,065,043</u>

\* Potential projects as funding becomes available.

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2010-2011

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Euclid/Garden Grove IIP	\$ 0	\$ 390,000	\$ 390,000
Local Street Improvements	100,000		100,000
GMA #2 Administration		7,000	7,000
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	250,000		250,000
Residential Overlays	2,207,673		2,207,673
Residential Sealing	303,909		303,909
Sidewalk Inspection and Repair	137,000		137,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	220,000		220,000
Total	<u>\$ 3,638,582</u>	<u>\$ 477,000</u>	<u>\$ 4,115,582</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2011-2012

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Local Street Improvements	\$ 100,000		\$ 100,000
GMA #2 Administration		7,000	7,000
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	250,000		250,000
Residential Overlays	2,273,903		2,273,903
Residential Sealing	313,026		313,026
Sidewalk Inspection and Repair	137,000		137,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	<u>220,000</u>		<u>220,000</u>
Total	<u>\$ 3,713,929</u>	<u>\$ 87,000</u>	<u>\$ 3,800,929</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2012-2013

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Local Street Improvements	\$ 100,000		\$ 100,000
GMA #2 Administration		7,000	7,000
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	250,000		250,000
Residential Overlays	2,342,120		2,342,120
Residential Sealing	322,417		322,417
Sidewalk Inspection and Repair	137,000		137,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	220,000		220,000
Total	\$ 3,791,537	\$ 87,000	\$ 3,878,537

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2013-14

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Local Street Improvements	\$ 100,000		\$ 100,000
GMA #2 Administration		7,000	7,000
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	250,000		250,000
Residential Overlays	2,412,383		2,412,383
Residential Sealing	332,089		332,089
Sidewalk Inspection and Repair	137,000		137,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	220,000		220,000
Total	\$ 3,871,472	\$ 87,000	\$ 3,958,472

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

PROJECTS	<u>CURRENT ESTIMATED COST</u>	
	NEW CAPITAL	REPLACEMENT
2009-2010		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 7,886,262	\$ 1,161,831
Total	\$ 7,886,262	\$ 1,161,831
2010-2011		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 5,900,000	\$ 1,196,686
Total	\$ 5,900,000	\$ 1,196,686
2011-2012		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 8,200,000	\$ 1,232,587
Total	\$ 8,200,000	\$ 1,232,587
2012-2013		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 4,600,000	\$ 1,269,564
Total	\$ 4,600,000	\$ 1,269,564
2013-2014		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 5,000,000	\$ 1,307,651
Total	\$ 5,000,000	\$ 1,307,651

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
2009-2010		
Water Services	\$ 307,128	\$ 12,651
Water Meter	767,821	31,628
Fire Hydrants	214,990	8,856
Main Valve	245,703	10,121
Water Main Improvements	147,639	
Production Projects:		
Booster Pump Replacements:		
Westhaven (2), Lampson (5), Magnolia (1)	104,592	
Natural Gas Engine Replacements:		
Westhaven	114,513	1,756,367
Total	\$ 1,902,386	\$ 1,819,623
2010-2011		
Water Services	\$ 171,351	
Water Meter	461,479	
Fire Hydrants	117,527	
Main Valve	128,902	
Water Main Improvements		1,912,300
Production Projects:		
Well 21: Improve, replace or construct building & SCADA	250,000	
Booster Pump Replacements:		
Westhaven (2), Lampson (5), Magnolia (1), Trask (5), West GG (3)	1,041,274	
Cathodic Protection	265,901	
Total	\$ 2,436,434	\$ 1,912,300
2011-2012		
Water Services	179,918	
Water Meter	611,740	
Fire Hydrants	123,403	
Main Valve	135,347	
Water Main Improvements		1,969,700
Production Projects:		
Well 19: Improve, replace or construct building, & SCADA	377,000	
Booster Pump Replacements: Westhaven (2), Lampson (5), Magnolia (1), Trask (5), West GG (3)	467,500	
Natural Gas Engine Replacement: West GG	2,000,000	
Total	\$ 3,894,908	\$ 1,969,700



CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2012-2013		
Water Services	\$ 188,915	
Water Meter	508,781	
Fire Hydrants	129,573	
Main Valve	142,114	
Water Main Improvements		2,028,800
Production Projects:		
Well 25: Improve, replace or construct building & SCADA	519,900	
Booster Pump Replacements: Westhaven (3), Lampson (5), Magnolia (1), Trask (5), West GG (3)	500,900	
Total	\$ 1,990,183	\$ 2,028,800
2013-2014		
Water Services	\$ 198,360	
Water Meter	534,221	
Fire Hydrants	136,052	
Main Valve	149,219	
Water Main Improvements		2,089,700
Production Projects:		
Well 16: Improve, replace or construct building, & SCADA	2,780,600	
Booster Pump Replacements: Westhaven (3), Lampson (5), Magnolia (1), Trask (5), West GG (3)	535,701	
Total	\$ 4,334,153	\$ 2,089,700

## FACILITY MAINTENANCE PLAN

PROJECT	COSTS
2009-10	
Energy Efficiency Project	<u>\$1,500,000</u>
Total	\$1,500,000
2010-11	
ADA Items at Various City Locations	\$ 351,251
ADA Compliance Issues for Amphitheatre	<u>235,250</u>
Total	\$ 586,501
2011-12	
Fire Station Apparatus Door Replacement Program	\$ 65,000
Roof Replacement at FS#2 and FS#3	225,000
CMC Carpet Replacement	185,000
Apply Protective/Reflective Coating to Police Building	21,000
Replace Roof over Apparatus Floor at FS #1 and Add 2 Drains	38,500
Replace/Upgrade Facades at FS #4 and #5	<u>85,000</u>
Total	\$ 619,500
2012-13	
Carpet at Various Fire Stations	\$ 125,000
Kitchen Remodel at Various Fire Stations	<u>425,000</u>
Total	\$ 550,000
2013-2014	
Remodel Fire Vehicle Maintenance Barn	<u>\$ 300,000</u>
Total	\$ 300,000